

**NIPISSING UNIVERSITY**

**BOARD OF GOVERNORS MEETING**

**OPEN SESSION**

November 30, 2023

The Open Session of the regular Board of Governors meeting was held on Thursday, November 30, 2023, at 3:30 p.m. in the President's Boardroom and via Zoom Remote Conferencing.

**Members Present:** Dave Smits, Board Chair

Veronica Afonso  
Marianne Berube  
Patti Carr  
Paul Cook  
Em Cooke  
Fran Couchie  
John D'Agostino  
Stacie Fiddler  
Judy Koziol  
Jamie Lowery  
Alisher Mansurov  
Riley McEntee  
Laurel Muldoon  
Jamie Murton  
Judy Smith  
Janet Stockton  
Maurice Switzer  
Kevin Wamsley  
Kathy Wilcox

**Regrets:**

Blaine Hatt  
Jessica McMillan  
Jonathan Muterera  
Joe Sinicrope  
Ravil Veli

**Invited Guests:**

Ann-Barbara Graff (PVPA)  
Cheryl Sutton (VPFA)  
Abby Blaszczyk (University Secretary)  
Renee Hacquard  
Graydon Raymer  
Cheryl Zimba

**Official Observers:**

**# of Observers:** 3

**Recording Secretary:** Patricia Lupton, Executive Assistant, Office of the President

## 1. Call to Order/Land Acknowledgment

The meeting was called to order at 3:35 p.m. The Board Chair offered a traditional land acknowledgement.

## 2. Declaration of Conflict of Interest

The Board Chair called for conflicts of interest concerning any of the agenda items; no such declarations were made.

## 3. Use of Recording and/or Broadcasting Devices

The Board Chair reminded everyone that only pre-approved methods of recording and/or broadcasting devices may be used during the meeting. Disseminating any information during the meeting is prohibited.

## 4. Consent Agenda

The following items were included on the consent agenda:

- i. For Adoption
  - (a) Minutes of the September 15, 2023, Board of Governors Meeting (Open Session);
- ii. For Information Only
  - a) Minutes from Meetings of the Board's Standing Committees
    - 1. University Governance Committee – Minutes from October 23, 2023;
    - 2. Audit & Finance Committee - Minutes from October 23, 2023;
    - 3. Community Relations Committee - Minutes from October 23, 2023;
    - 4. Fundraising Committee - Minutes from October 23, 2023; and
    - 5. Plant & Property Committee - Minutes from October 23, 2023.
  - b) Reports from Other Committees/Bodies
    - 1. Nipissing University Indigenous Council on Education (NUICE)
    - 2. Nipissing University Student Union (NUSU)
    - 3. Academic Senate

Resolution 2023-11.2-01: ***That the items included "for adoption" on the November 30, 2023, consent agenda for the Open Session of the Board of Governors meeting be approved as circulated, while the items included on the consent agenda "for information only" be received.***

*Moved by Judy Koziol; seconded by Veronica Afonso.  
Carried.*

## 5. Adoption of the Regular Agenda

Resolution 2023-11.2-02: ***That the Board of Governors adopt the November 30, 2023, Open Session regular agenda as circulated.***

*Moved by Marianne Berube; seconded by Judy Koziol.  
Carried.*

## **6. Chair's Remarks**

The Nipissing University Alumni Advisory Board (NUAAB) requires one representative from the Board of Governors and following a call for interest, Patti Carr agreed to allow her name to stand. The Board Chair also encouraged Board members to subscribe to NU News and highlighted the recent profile of Laurel Muldoon.

## **7. Chancellor's Remarks**

The Chancellor spoke about ongoing fundraising initiatives for the Student Support Fund, with a more fulsome report expected in the new year.

## **8. President's Remarks**

The President provided a report on recent and upcoming activities on campus and in the community. The report, which is appended to these minutes, provided a summary on the Blue-Ribbon Panel Report, of which the President noted nothing unexpected within the report, though he did express his disappointment at the lack of focus of the ongoing inequity of the distribution of the Northern Grant. Meetings with the Minister and Deputy Minister continue to be scheduled and the President and Executive Team continue to advocate for measures that work toward a sustainable future.

Dr. Wamsley also highlighted the Fall enrolment numbers and Winter projections, noting that all projections remain on track for a balanced budget for this fiscal year. As part of that projection, Nipissing University anticipates a reasonable cohort of students for the Winter term, both domestic and international, and expects these students will be adequately housed.

He concluded his report by announcing over \$20,000 was raised on Giving Tuesday in support of the Student Support Fund. Following this announcement, the Chair challenged the Board to a goal of 100% board participation, noting no gift is too small.

## **9. Operational and Academic Planning**

- **Operational Planning – The Priorities Framework**

Following a request from the Board to highlight 'green lit' activities, a 50-page sampling of a Priorities Framework was provided, with the President noting that the completed document will be upwards of 200 pages. A university-wide call was made, through the management group, for all faculty and staff to provide 'green lit' activities and the number of responses received was extensive.

President Wamsley summarized the responses, stating that the Strategic Plan was based on very good work that has been underway at the University for some time, and the aspirations within the Plan are within the bandwidth of staff and faculty. In addition to the 'green light' call, the 'yellow' and 'red' lit activities will demonstrate what we will be moving toward and what shows our current gaps. The completed document will show plans, who is responsible for each plan and associated timelines with measurable targets.

- **APOP**

The Provost and Vice-President, Academic and Vice-President, Finance & Administration have jointly committed to working together on the implementation of both the Academic Plan and Operational Plan (APOP). Since the Board last met, there has been an APOP launch and the establishment of a convening group. As a gap analysis is conducted to ensure appropriate processes, a series of discussions on targeted topics is underway and it is the hope of both Vice-President's that these discussions ensure all staff and faculty understand how we will create key performance indicators (KPIs) through cooperation and clear identification of goals.

Questions and comments were welcomed. Board members expressed their interest in the final document, and it is expected that the plan will be presented at the June 2024 meeting of the Board. In response to a question regarding the relation of the Priorities Framework and our responsibilities in fulfilling our commitments to Truth and Reconciliation, the Provost noted that as part of the must-haves identified within the report is the commitment to the Truth and Reconciliation Commission of Canada: Calls to Action. An additional question was raised about how this plan will be communicated and the President confirmed it will be hosted on the Strategic Plan website.

## 10. Vice-Presidents' Remarks

### The Provost and Vice-President, Academic (PVPA)

The following resolution was made:

Resolution 2023-11.2-03:

***That the Board of Governors accept the recommendation of the Provost and Vice-President, Academic to appoint the following individuals, with the terms as outlined, to the Research Ethic Board:***

- ***Dr. Amir Erfani, Professor, Faculty of Arts & Science (Faculty Representative) – 3-year term – October 15, 2023, - June 30, 2026 (Renewable).***

*Moved by Veronica Afonso; seconded by Marianne Berube.  
Carried.*

Following the resolution, the PVPA highlighted several items of interest from the submitted report, including the conclusion of the collective bargaining process with FASBU, the undertaking of a comprehensive review of our current recruitment practices and a successful Fall Open House.

Dr. Graff also spoke to the interim positions in senior positions at the decanal level, as searches are expected to be underway shortly for a permanent Dean of Arts & Science and AVPRIGS. A search is currently ongoing for the AVP, Students.

Questions were welcomed, and in response to an inquiry about housing for the upcoming term, the PVPA confirmed there will be 67 vacant suites within the residence buildings in January, a dedicated staff member to ensure incoming students have adequate housing, and the continuation of the Committee responsible for addressing the housing crisis, both immediate and long-term. A question was raised around the 12.8% increase in applications and if that can be attributed to recruitment efforts, and the PVPA spoke to the number of variables associated with applications, including recruitment year-over-year, post-Covid effectiveness, etc.

### **The Vice-President, Finance & Administration (VPFA)**

The Vice-President, Finance & Administration noted that, since her written report was submitted, confirmation was received from the Auditor General of Ontario that seven (7) of the 34 recommendations have been signed off as fully implemented. Most of the recommendations related to financial processes and financial reporting to the Board, and more details will come forward at the next meeting of the Audit & Finance Committee. The VPFA also received notice that the University is now in a position to reinstate the five million dollar line of credit and following an internal review, it is anticipated that a more fulsome update will be brought to Audit & Finance.

## **11. Board Committee Reports**

### University Governance Committee

The Provost and Vice-President, Academic presented revisions to the Sexual Violence and Sexual Misconduct Policy, highlighting significant additions, including the term 'sexual misconduct' both in the title of the policy and defined in detail throughout.

Clarifying questions pertaining to language were addressed and following discussion, a resolution was made:

Resolution 2023-11.2-04:

***That the Board of Governors accept the recommendation of the University Governance Committee to approve the revisions to the Sexual Violence Policy as presented.***

*Moved by John D'Agostino; seconded by Marianne Berube.  
Carried.*

## **12. Board Representatives on Other Committees/Bodies**

### Nipissing University Student Union

The NUSU President spoke to the upcoming election period for Student Executives and encouraged Board members to submit any concerns or violations of campaign rules to NUSU.

### Academic Senate

The University moved to consolidate and merge programs in July 2023. However, following several concerns raised by Senators, a motion was proposed to revert back to the structure in Arts & Science as of June 30, 2023. The matter was brought to the Joint Committee, and the Committee recommended to Senate that all the academic units, excluding 2, would merge. Following a vote at the Academic Senate, the following resolution was made:

Resolution 2023-11.2-05:      ***That the Board of Governors accept the recommendation of the Academic Senate to create the following academic units:***

- ***History, Ancient Studies and Anthropology***
- ***Sociology, Psychology, and Child and Family Studies***
- ***Gender Equality and Social Justice, Indigenous Studies, and Religions and Cultures***
- ***Philosophy, Political Science and Economics, and Social Welfare and Social Development***
- ***English and Fine Arts***

***And that the following academic units shall amalgamate with a preferred unit by no later than 1 January 2024:***

- ***Biology and Chemistry***
- ***Geography and Geology***

*Moved by Marianne Berube; seconded by Kathy Wilcox  
1 Abstention.  
Carried.*

### **13. Question Period**

Following a discussion at the September 15, 2023, meeting of the Board of Governors, an update was requested on the naming of Campus Assets, particularly the library. The President confirmed that discussions are ongoing, and investigative work around past and current policies continues. He is hopeful that a fulsome report on how to move forward will be available at the next meeting.

A concern was raised around affordability and portion sizes through Sodexo, food provider service, and the AVP, Finance and infrastructure indicated that a request was already submitted for Sodexo to undergo a market review to ensure services and prices are within the North Bay market.

In response to a question regarding potential program cuts, the PVPA spoke to the ongoing program reviews, including those that have few faculty, low enrolment, or programs that are

under-subscribed, and it is likely that some programs will be delivered in an alternative format following the review.

#### 14. Other Business

The President announced, with mixed feelings, the upcoming retirement of Vice-President of Finance and Administration, Cheryl Sutton. Cheryl joined Nipissing University in 2010 as the Director of Human Resources, became the Associate Vice-President of Finance and Human Resources in 2014, and the Vice-President, Finance & Administration in 2016. Cheryl stepped in as Interim President of Nipissing in July 2020, steering the ship through the pandemic until the end of June 2021.

As Vice-President Sutton plans to depart in June 2024, a hiring committee will be formed, and the following resolution was made:

Resolution 2023-11.2-06: ***That the Board of Governors appoint Marianne Berube and Janet Stockton to the Vice-President, Finance & Administration Hiring Committee.***

*Moved by Veronica Afonso; seconded by Judy Koziol.  
Carried.*

#### 15. Next Meeting/Adjournment

The next Committee Day is scheduled for Monday, January 29, 2024.

The next Board meeting is scheduled for Thursday, February 15, 2024.

Resolution 2023-11.2-06: ***That the Open Session of the Board of Governors' regular meeting now adjourn.***

*Moved by Judy Koziol; seconded by Veronica Afonso.  
Carried.*

Open session adjourned at 5:35 p.m.

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President & Vice-Chancellor/Secretary of the Board

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Board Chair



## President's Report to the Board of Governors – November 30, 2023

### President's Report

Good afternoon, Board members.

As you are all aware, the Blue-Ribbon Panel report was released publicly two weeks ago. I would like to provide a brief response and summary here and will be pleased to take your questions. Our immediate response is that there are no surprises in the report, with the exception that it falls short on its recommendations to securing the sustainability of our universities. There are no surprises because we provided the data and the feedback to the questions which fuelled this report in our submissions to the Blue-Ribbon Panel. Our university has been audited several times, has reported extensively on cost-saving measures, has reported on the unintended consequences of a model of frozen tuition, and on the problem of unfunded students and a failure to renegotiate our corridor funding, and so many times we have raised the issue of the inequities of Northern Grant distribution to the Province. I think that the Report does carry some weight, that the public nature of the report will have an impact, and that the Minister will be forced to act, to a certain extent. I do not believe that this is the time for us to analyze the document or to make calculations – we do not have any idea of how the Province will respond. We do appreciate that the Report makes a case for special attention to the Northern institutions – but only insofar as to suggest for more collaboration and sharing of services, and perhaps a Maple League of Universities approach to course offerings – and no mention of reallocating the Northern Grant.

Recommendation 1 speaks to increasing tuition and the government grant – and to corresponding attention to grants and loans. Recommendation 2 is more specific to altering corridor funding – some clarity lacking there. Recommendation 3 pertains to having some flexibility to adjust to market demands; Recommendation 4 is all about fiscal responsibility, reporting, financial ratings, and risk management; and recommendation 5 is about providing some oversight and assistance to institutions at risk and attending to local labour markets. As you are all aware, we have made the case very clearly that the university sector requires significant investment. We have also made the case that it should not entirely fall on the backs of students. The recommended 5% increase in tuition, with following 2% annual increases, will not place us back to our 2018 levels but it will help. A 10% increase in operating grants will help but will not sustain us in the future. Unfortunately, the Panel did not address the Northern Grant issue which we believe is the key to our sustainability. And we would be pleased to work with other northern institutions and southern partners provided that our institutional autonomy is not compromised.

We have continued to schedule meetings with the Province and will continue to advocate for measures that we believe will make us sustainable. With that in mind, we are forced, like the other





## President's Report to the Board of Governors – November 30, 2023

institutions to await the government response to the report. When that happens, we will make the calculations and model our financial outlook for the next few years. In the meantime, we will be prepared to state our case for the appropriate levels of support, to model financial situations where that support is not forthcoming, while at the same time advocating for our autonomy and stating our willingness to work with other institutions.

Next, I would like to report generally on matters of concern for the Board that are alluded to in other reports for this meeting. First, based on our Fall numbers and our Winter projections, we are projecting a balanced budget for this fiscal. Second, and a part of that projection, we anticipate a reasonable cohort of students, both domestic and international to arrive in January; third, and also following is that we expect these students to be adequately housed.

We are pleased to report that we raised \$11,600 during our Giving Tuesday campaign and I would like to thank our Board members who donated to assist our Student Support Fund.





## November 30, 2023 - Board of Governors Meeting (Open Session)

### Agenda

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#### 1. Call to Order/Land Acknowledgement

Dave Smits

*As we begin this meeting, I would like to acknowledge that we are in the territory of the Robinson-Huron Territory of 1850 and that the land on which we gather is Nipissing First Nation Traditional Territory and the traditional territory of the Anishinabek. We respect and are grateful to be on these lands with all our relations.*

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#### 2. Declaration of Conflict of Interest

Dave Smits

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#### 3. Use of Recording and/or Broadcasting Devices

Dave Smits

*Only pre-approved methods of recording and/or broadcasting may be used. Disseminating any information during the meeting is prohibited.*

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#### 4. Consent Agenda

**Resolution**

Dave Smits

*That the items included "for adoption" on the November 30, 2023, consent agenda for the Open Session of the Board of Governors meeting be approved as circulated, while the items included on the consent agenda "for information only" be received.*

##### i. For Adoption

Minutes of the September 15, 2023, Board of Governors Meeting  
- Open Session

2023-09-15 - Open Session Minutes.pdf - 3

##### ii. For Information

Minutes from Meetings of the Board's Standing Committees

2023-10-23 - UGC Minutes.docx - 12

2023-10-23 Audit Finance Minutes (final).docx - 14

2023-10-23 Community Relations Minutes.docx - 17

10-23-2023 - Fundraising Minutes.docx - 20

2023-10-23 - Plant & Property Minutes.docx - 22

Reports from Other Committees/Bodies

NUICE BoG Report - Nov, 2023.pdf - 24

NUSU Board of Governors Report - November 30, 2023.pdf - 26

Nov 30 Senate Report.docx - 28

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#### 5. Adoption of Regular Agenda

**Resolution**

Dave Smits

*That the Board of Governors adopt the November 30, 2023, Open Session regular agenda as circulated.*

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#### 6. Chair's Remarks

Dave Smits

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#### 7. Chancellor's Remarks

Dr. Paul Cook  
(d.Litt)

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## 8. President's Remarks

Dr. Kevin  
Wamsley

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## 9. Operational and Academic Planning

### i. Operational Planning - The Priorities Framework

Kevin Wamsley

### ii. APOP

Ann-Barbara  
Graff/Cheryl  
Sutton

APOP November 2023 Board Report.docx - 29

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## 10. Vice-President's Remarks

### i. Provost and Vice-President, Academic

**Resolution**

Dr. Ann-  
Barbara Graff

*That the Board of Governors accepts the recommendation of the Provost and Vice-President, Academic to appoint the following individuals, with the terms as outlined, to the Research Ethics Board:*

- *Dr. Amir Erfani, Professor, Faculty of Arts & Science (Faculty Representative – 3-year term – October 15, 2023 – June 30, 2026, renewable)*

PVPA November 2023 Board Report.docx - 30

### ii. Vice-President, Finance & Administration

Cheryl Sutton

2023-11-30 VPFA Report.docx - 32

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## 11. Board Committee Reports

### i. University Governance Committee

**Resolution**

John  
D'Agostino

*That the Board of Governors accept the recommendation of the University Governance Committee to approve the revisions to the Sexual Violence Policy as presented.*

DRAFT Sexual Misconduct - August 26, 2023 (HMHSS).pdf - 33

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## 12. Board Representatives on Other Committees/Bodies

### i. Nipissing University Student Union (NUSU)

### ii. Academic Senate

**Resolution**

Dr. Kevin  
Wamsley

*That the Board of Governors accept the recommendation of the Academic Senate to create the following academic units:*

- *History, Ancient Studies, and Anthropology*
- *Sociology, Psychology, and Child and Family Studies*
- *Gender Equality and Social Justice, Indigenous Studies, and Religions and Cultures*
- *Philosophy, Political Science and Economics, and Social Welfare and Social Development*
- *Computer Science, Mathematics and Physics*
- *English and Fine Arts*

*And that the following academic units shall amalgamate with a preferred unit by no later than 1 January 2024:*

- *Biology and Chemistry*
- *Geography and Geology*

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## 13. Question Period

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## 14. Other Business

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## 15. Next Meeting Dates/Adjournment

Dave Smits

*That the Open Session of the Board of Governors' regular meeting now adjourn.*

NIPISSING UNIVERSITY BOARD OF GOVERNORS

UNIVERSITY GOVERNANCE COMMITTEE MEETING

OPEN SESSION

October 23, 2023

The Governance Committee met on Monday, October 23, 2023, at 9:00 a.m. in the President's Boardroom (F303) and via Zoom remote video conferencing.

Members present: John D'Agostino, Committee Chair  
Veronica Afonso  
Marianne Berube  
Ravil Veli  
Kathy Wilcox  
Dave Smits  
Jamie Murton  
Laurel Muldoon  
Riley McEntee  
Kevin Wamsley  
Cheryl Sutton (VPFA – non-voting)  
Ann-Barbara Graff (PVPA – non-voting)  
Abby Blaszczyk (University Secretary – non-voting)

Regrets: Paul Cook  
Harikesh Panchal (Student Observer – non-voting)

Recording Secretary: Patricia Lupton (Executive Assistant, Office of the President)

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**1. Call to Order/Traditional Land Acknowledgement**

The meeting was called to order at 9:02 a.m. The Committee Chair provided a traditional land acknowledgement.

**2. Call for Conflicts of Interest**

The Committee Chair called for any conflicts of interest; no such declarations were made.

**3. Sexual Violence & Sexual Misconduct Policy**

The Provost and Vice-President, Academic presented revisions to the Sexual Violence and Sexual Misconduct Policy, highlighting significant additions, including the term 'sexual misconduct' both in the title of the policy and defined in detail throughout.

Questions and comments were welcomed, and discussion ensued regarding the scope of the policy, specifically the definition of ‘community.’ The PVPA confirmed that ‘community’ applies to any person attending campus including, but not limited to, staff, faculty, students, volunteers, and short-term visitors attending events that have a legitimate right to be on-site. Additional clarifying questions were addressed, with the PVPA speaking to the merits of the reporting structure, as Human Resources is the space for employment arrangements, whereas the Assistant Vice-President, Students is responsible for providing a support system for students.

Following discussion, a motion was made:

Motion:                    ***That the University Governance Committee recommend the Board of Governors approve the revisions to the Sexual Violence Policy as presented.***

*Moved by Ravil Veli; Seconded by Dave Smits.  
Carried.*

#### **4. Results from the 2023 Annual Board Evaluation & Next Steps**

The results from the 2023 Annual Board Evaluation were circulated with the meeting materials and the Committee Chair spoke to the acceptable response rate which is believed to be attributed to the inclusion of the survey on the agenda at the June Board Meeting. The Committee was agreeable to maintain the current method of obtaining feedback.

The Committee reviewed the responses in detail and common observations were discussed, noting the overall positive feedback received, while also noting a need for a continued focus on transparency, Board orientation and training, and communication. The Committee discussed creating a sub-committee to discuss the issues arising from the Board Evaluation, including a stronger focus on evaluation questions that received ‘neutral’ feedback, and the governance-specific recommendations that stemmed from the Auditor General’s audit. Those discussions will be ongoing at both the committee and Board level to find improvements and efficiencies to the governance practices at the institution.

#### **5. Other Business**

There was no other business.

The meeting adjourned at 9:46 a.m.

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Recording Secretary

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Chair of University Governance Committee

NIPISSING UNIVERSITY BOARD OF GOVERNORS

**AUDIT & FINANCE COMMITTEE MEETING**

**OPEN SESSION**

October 23, 2023

The Audit and Finance Committee met on Monday, October 23, 2023, at 10:30 a.m. in the President's Boardroom (F303) and Zoom remote conferencing.

Members Present: Marianne Berube, Committee Chair  
Patti Carr  
John D'Agostino  
Janet Stockton  
Jonathan Muterera  
Em Cooke  
Jessica McMillan  
Kevin Wamsley  
Riley McEntee (Student Observer)  
Cheryl Sutton (VP, Finance & Administration – non-voting)  
Ann-Barbara Graff (Provost – non-voting)

Regrets: Paul Cook

Guests: Renée Hacquard, AVP, Finance & Infrastructure  
Stephen Tedesco  
Patricia Lupton  
Fran Couchie

Recording Secretary: Abby Blaszczyk (University Secretary)

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**1. Welcoming Remarks/Conflict of Interest/Land Acknowledgement**

The meeting was called to order at 10:34 a.m. and a traditional land acknowledgement was made. The Committee Chair called for any conflicts of interest; no such declarations were made.

**2. Semester Close Results Compared to Budget**

The Assistant Vice-President, Finance & Infrastructure presented the Semester Close results as at August 31, 2023, highlighting areas of interest including a surplus within both the Operating fund and Ancillary fund which is in line with expectations and is a result of the tuition and residence fee billing schedule.. International tuition is currently exceeding budget and there is optimism that the surplus will remain. However, there is limited historical data to rely on the projection model. The AVP noted that, at this time, it is anticipated that any expense overages in both the Operating and

Ancillary funds will be covered by increased revenues. She summarized that as of August 31, 2023, the University has an approximate \$30 million surplus and continues to project a balanced result at year-end.

When comparing the current statement of Financial Position to prior year-end results, assets have increased overall due to the billing of tuition and residence fees, and liabilities have decreased, due to spending of some deferred revenue. Net assets have increased due to the overall surplus.

When reviewing the Financial Health Indicators as determined by the Provincial Government, the Assistant Vice-President noted that, while ratios continue to improve with a balanced overall result, we continue to project a high-risk in the Primary Reserve and Viability ratios. In response to a question around how to achieve a medium or no-risk within those categories, the Vice-President, Finance and Administration reiterated that we would require an additional \$3 million in spendable reserves to meet the medium risk. She noted that, as we continue to move forward with surplus budgets, the University will need to reinvest to stay relevant and attractive to both students and employees while also continuing to increase reserves.

### **3. 2024/25 Budget Update**

The Budget Development tool will be available to internal budget holders in the coming weeks, and the Finance team and budget holders will work through the complexities throughout January and early February. A budget is expected to come forward to the Audit & Finance Committee at the April 15, 2024, meeting for recommendation to and approval by the Board at the May 2, 2024, meeting.

### **4. Investment Portfolio Performance Review**

An Investment Portfolio Performance review was circulated electronically and the AVP, Finance and Infrastructure highlighted key points from the presentation. She noted that, at the last investment review, bonds had declined significantly due to the quick rise in inflation. Bonds have not recovered from the downturn. Annualized returns since inception remain positive at 4.2%, which is under rates of inflation.

The University's low volatility strategy continues to put us slightly behind in benchmark and PH&N has recommended the Committee reexamine the risk tolerance with the goal of increased the resiliency of the overall portfolio.

It was recommended a sub-committee be formed to work directly with PH&N to provide the Audit & Finance Committee with an updated long-term strategy and Committee Chair, Marianne Berube, and Janet Stockton agreed to form the sub-committee.

### **5. Enrolment Update**

The Provost and Vice-President, Academic provided a high-level overview of enrolment trends, noting an increase from last year with respect to Fiscal Full-time Equivalent (FFTE) student, with modest growth in domestic and international. She highlighted the enrolment headcount, with Bachelor of Commerce and Bachelor of Physical Health and Education programs doing well, but a concerning loss in both Education and Nursing, programs typically considered our 'bulwark'

programs. She spoke to the importance of improving communications and program design in these areas to ensure the maximum opportunity for program success. The Interim Dean has been provided with a set of objectives and institutional targets with respect to these programs.

With respect to conversion rates, an analysis has not yet been completed.

In response to a question on how the Strategic Plan will impact enrolment, the PVPA spoke to the need to address systemic barriers through the Operational and Academic Planning process, with a focus on ensuring the capacity for program availability through more vibrant, dynamic programs for both domestic and international students alike, while also being self-sustaining.

## **6. Strategic Mandate Agreement Update**

The Director, Institutional Analysis and Planning, provided a presentation on the current Strategic Mandate Agreement, which is appended to these minutes. To date, there is no current risk to enrolment funding in terms of the agreement.

## **7. IT Investment Plan, Risk Assessment and Disaster Recovery Plan**

The AVP, Finance and Infrastructure provided a presentation on Information Technology (IT) at the institution, including IT governance. The report highlights the IT Investment Plan, including the various ways IT services and equipment are procured, the Risk Assessment process and mitigation procedures, with a focus on cybersecurity and incident response plans, as well as the Disaster Recovery Plan.

## **8. Other Business**

There was no further business.

The meeting adjourned at 11:55 a.m.

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Recording Secretary

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Committee Chair



NIPISSING UNIVERSITY BOARD OF GOVERNORS

**COMMUNITY RELATIONS COMMITTEE MEETING**

**OPEN SESSION**

October 23, 2023

The Community Relations Committee met on October 23, 2023, at 1:30 p.m. in the President's Boardroom (F303) and via Zoom remote conferencing.

**Members Present:** Stacie Fiddler, Committee Chair  
Patti Carr  
Paul Cook  
Janet Stockton  
Blaine Hatt  
Veronica Alfonso  
Dave Smits  
Riley McEntee  
Laurel Muldoon  
Maurice Switzer  
Kevin Wamsley  
Cheryl Sutton (VPFA – non-voting)  
Ann-Barbara Graff (Provost & Vice-President, Academic – non-voting)  
Abby Blaszczyk (University Secretary – non-voting)

**Regrets:** Paul Cook  
Judy Smith  
Jamie Lowery

**Guests:** Cristin Talentino, Director, Advancement & External Relations  
Beverly Miller, Manager, Planning and Building Services, City of North Bay  
Donna Mayer, Manager, Project Development (Housing), DNSSAB  
Patricia Lupton

**Recording Secretary:** Abby Blaszczyk (University Secretary)

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**1. Welcome/Call for Conflicts of Interest**

The meeting was called to order at 1:32 pm. The Committee Chair called for any conflicts of interest; no such conflicts were declared. A traditional land acknowledgement was offered.

**2. Selection of Committee Vice-Chair**

As outlined in the committee terms of reference, a Vice-Chair is to be selected for the committee at the first meeting of the year. However, to allow sufficient time for guest speakers, this item was deferred to the next meeting of the Committee.

**3. Guest Speaker – Beverly Hillier, Manager of Planning and Building Services, City of North Bay**

As students continue to face housing shortages in North Bay and Canada-wide, Beverly Hillier, Manager of Planning and Building Services at the City of North Bay was invited to present a high-level overview of North Bay residential statistics. She spoke to the Housing Action Plan passed by City Council in June 2023, which focuses on funding and the creation of a streamlined permitting process to create opportunities for additional housing units. She also spoke to the creation of a short-term rental bylaw with an overarching goal of protecting long-term availability.

The President noted that Nipissing University is one of the highest for provisions of housing on campus with residence buildings providing rooms to approximately 29% of our total population. He questioned if the City would consider the creation of a student housing strategy, considering the number of students the institution brings into the City on an annual basis. Ms. Hillier noted that, while the city does not zone for specific groups, she did express possible interest in the creation of a strategy.

**4. Housing Needs Survey – Donna Mayer, Manager of Project Development, Housing, DNSSAB**

Donna Mayer, Manager of Project Development, Housing, at the District of Nipissing Social Service Administration Board (DNSSAB) presented on a housing needs and supply study currently underway, given the ongoing housing shortage. The study is intended to inform the community on district-wide housing needs and demand and will hope to identify barriers, strategies, and best practices to prioritize the housing needs across the district. The survey will be circulated among key contacts and constituents, including members of the Nipissing University community.

She provided a high-level review of DNSSAB services aimed to keep vulnerable populations housed, create sustainable housing, and prevent homelessness. She also spoke to the potential for partnership with Nipissing University through a possible lab or program to assist the greater community with property development applications, as there is a number of funding opportunities available for development through DNSSAB. The PVPA and Donna Mayer will connect to discuss further opportunities.

**5. External Relations Update**

The Director of External Relations and Advancement provided a brief update on Homecoming weekend 2023 and was pleased to announce a return to pre-Covid participation numbers.

**6. Community and Economic Impact report**

This topic was deferred.

**7. Strategic Plan Targets and Action Items**

This topic was deferred.

**8. Review of Committee Terms of Reference**

The Terms of Reference were circulated with the committee agenda and members are encouraged to familiarize themselves with the material.

**9. Review of Annual Work Plan**

The draft Annual Work Plan was circulated with the committee agenda.

**10. Other Business**

There was no other business.

The meeting was adjourned at 2:30 p.m.

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Recording Secretary

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Committee Chair

NIPISSING UNIVERSITY BOARD OF GOVERNORS

**FUNDRAISING COMMITTEE MEETING**

**OPEN SESSION**

October 23, 2023

The Fundraising Committee met on October 23, 2023, at 2:30 p.m. in the President's Boardroom (F303) and via Zoom remote conferencing.

**Members present:** Dave Smits, Board Chair  
Joe Sinicrope  
Fran Couchie  
Judy Koziol  
Jonathan Muterera  
Jessica McMillan  
Laurel Muldoon  
Kevin Wamsley  
Em Cooke  
Cheryl Sutton (VPFA – non-voting)  
Ann-Barbara Graff (Provost & VPA– non-voting)  
Abby Blaszczyk (University Secretary – non-voting)

**Regrets:** Kathy Wilcox, Committee Chair  
Paul Cook  
Harikesh Panchal (Student Observer - non-voting)

**Guests:** Cristin Talentino, Director, Advancement & External Relations  
Patricia Lupton

**Recording Secretary:** Abby Blaszczyk, University Secretary

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**1. Opening Remarks/Call for Conflicts of Interest/Land Acknowledgement – Dave Smits, Board Chair**

The meeting was called to order at 2:37 p.m. The Board Chair filled the role of Committee Chair and called for any conflicts of interests; no such conflicts were declared. A traditional land acknowledgement was offered.

**2. Selection of Committee Vice-Chair**

As outlined in the committee terms of reference, a Vice-Chair is to be selected for the committee at the first meeting of the year. As a result, Judy Koziol agreed to assume the position.

**3. Review of Committee Terms of Reference**

The Chair encouraged everyone to review the Terms of Reference for the Fundraising Committee.

**4. Review of Annual Work Plan**

The Chair referred members to the draft Annual Work Plan document that was included with the agenda. She asked if there were any comments/questions regarding the draft; no concerns were raised.

A question arose from the last meeting of the Board to explore the Naming of Campus Assets policy and the current name of the Nipissing University Library. The Board Chair indicated that a proposal for direction will be brought forward at the November 30<sup>th</sup> meeting for consideration.

**5. Advancement Report**

Cristin Talentino, Director, Advancement & External Relations reviewed the financial summary for donations received compared to the year prior and highlighted several items of interest within the advancement report, which is appended to these minutes. She spoke to the formalization of a new stewardship plan which conveys impact and appreciation, builds investment, and provides opportunities for donors to connect with the appropriate parties at the University to ensure they feel valued.

The Director detailed the upcoming *Giving Tuesday* campaign, which will include an appeal for the Student Support Fund. The fund was created to provide urgent financial assistance to students unable to cover immediate, essential expenses as a result of an emergency. The goal for Giving Tuesday is \$20,000, and several strategies have been implemented to ensure this goal is met.

Questions and comments were welcomed. In response to a question about how financial targets are established within the Advancement Office, the Director noted that they are designed based on a number of data sets, including giving history and donor conversations. Additional questions were addressed, including how to assist Committee members in utilizing their existing contacts from a fundraising perspective. The President reiterated that staff within the Advancement Office are always available to assist with mobilizing contacts and Committee members can connect with Ms. Talentino directly to facilitate.

**6. Other Business**

There was no other business.

The meeting was adjourned at 3:13 p.m.

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Recording Secretary

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Committee Chair

NIPISSING UNIVERSITY BOARD OF GOVERNORS

**PLANT & PROPERTY COMMITTEE MEETING**

**OPEN SESSION**

October 23, 2023

The Plant & Property Committee met on Monday, October 23, 2023, at 3:30 p.m. in the President's Boardroom (F303) and via Zoom Remote Conferencing.

Members present: Dave Smits, Board Chair  
Judy Koziol  
Joe Sinicrope  
Ravil Veli  
Alisher Mansurov  
Jessica McMillan  
Riley McEntee  
Maurice Switzer  
Kevin Wamsley  
Cheryl Sutton (VPFA - non-voting)  
Ann-Barbara Graff (PVPA – non-voting)  
Abby Blaszczyk, University Secretary (non-voting)

Regrets: Judy Smith, Chair  
Paul Cook  
Dave Smits  
Maurice Switzer  
Preston English (non-voting)

Guests: David Drenth, Director, Facilities  
Renee Hacquard, AVP, Finance & Infrastructure

Recording Secretary: Patricia Lupton, Executive Assistant, Office of the President

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**1. Opening Remarks/Call for Conflicts of Interest**

The Board Chair filled the role of Committee Chair and called the meeting to order at 3:33 p.m. He called for conflicts of interest regarding any of the agenda items; no such declarations were made. A traditional land acknowledgment was made.

**2. Selection of Committee Vice-Chair**

Ravil Veli agreed to serve as committee vice-chair for this academic year.

**3. Review of Committee Terms of Reference**

The committee terms of reference were circulated with the agenda and no questions or concerns were raised.

#### **4. Review of Annual Work Plan**

The draft Annual Work Plan was reviewed.

#### **5. Capital & Construction Update**

David Drenth, Director of Facilities provided a Capital & Construction update. The presentation, which is appended to these minutes, highlighted major updates to the fire alarm system, the completion of a pedestrian pathway along College Drive and the continuation of roof repairs.

Several clarifying questions were addressed, including if the pedestrian pathway was accessible to cyclists. Mr. Drenth indicated that it is wide enough to accommodate both pedestrians and cyclists and was pleased to highlight that the path will be lit in partnership with North Bay Hydro. In response to a question about the lifespan of the fire alarm system, the Director of Facilities noted he would bring that information back to the next meeting of the Committee.

#### **6. Canadore Village Long-Term Care Update**

The Director presented a phased plan for the Canadore College Long-Term Care, as provided by Canadore College. Cheryl Sutton, Vice-President, Finance and Administration, spoke to the longstanding history with respect to shared land with Canadore College and raised concern regarding the lack of communication from the College as they continue to develop the land. The VPFA felt that, as legal joint tenants of the land, the Nipissing University Board of Governors should be thoroughly apprised of, and approve all developments, regardless of the institution.

A discussion ensued and, as further concern was raised by the Committee, it was determined that the Nipissing Board Chair contact the Canadore College Board Chair with a request for more information to be presented to the Board as a whole.

#### **7. Other Business**

There was no other business.

The meeting adjourned at 4:20 p.m.

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Recording Secretary

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Committee Chair

## **Nipissing University Indigenous Council on Education Update to Nipissing University Board of Governors November, 2023**

The following are the latest campus initiatives involving the Nipissing University Indigenous Council on Education since the last Board of Governors report submitted September, 2023 as well as upcoming events:

- **Oct. 27<sup>th</sup>, Polishing the Chain – Film Screening “Trick or Treaty”, a film by Dr. Alanis Obomsawin**  
The Nipissing University Polishing the Chain learning series continued with a film screening of “Trick or Treaty”. The day began with a sunrise circle, followed by a light breakfast in the Office of Indigenous Initiatives (F215), generously funded by the Nipissing University Student Union. Later in the day the film screening was held in the Weaver Auditorium. Popcorn and additional resources were provided for attendees.
- **Wed. Nov. 1 – NUICE Working Group Meeting**  
Members of the NUICE Working Group met to discuss several items, including the importance of sharing ideas across the campus about how the commitments and aspirations in the university’s strategic plan might be realized. There were also discussions about how the university might find a path forward for the development of the campus wampum belt. Indigenous artist and Knowledge Holder, Brenda Lee, joined the meeting to share some of her insights. She expressed her commitment to helping NUICE and Nipissing University accomplish this shared goal.
- **Thurs. Nov. 2 - Aasgaabwitaadwin Indigenous Youth Leadership Conference**  
The team at Enji giigdoyang/Office of Indigenous Initiatives hosted several secondary schools on campus for a day of cultural engagement and future-oriented discussions. Participating schools included Northern Secondary School, N’bisiing Secondary School, West Ferris Secondary, and Chippewa Secondary School.
- **Fri. Nov. 3 – Campus Visit from Manitoulin Secondary School**  
Nipissing University Office of Indigenous Initiatives collaborated with the Canadore College First People’s Centre to co-host 40 students from Manitoulin Secondary School. The students were given a campus-wide tour through both institutions. The visit also provided opportunities to meet with current students at both institutions and explore college and university program pathways.
- **Wed. Nov. 8 – Treaties Recognition Week Wampum drop-in**  
The Treaty Learning Centre was open throughout the week (Nov. 6<sup>th</sup> – 9<sup>th</sup>) for students who wished to engage with OII staff and resources at their own pace. Wed. Nov. 8<sup>th</sup> there was a drop-in session with Brenda Lee who spent the day in the Treaty Learning Centre working on the replica *Treaty of Niagara (1764)* wampum belt, sharing history, teachings, and processes associated with its creation.
- **Sun. Nov. 12 – Louis Riel Day Gathering**  
The Office of Indigenous Initiatives collaborated with the North Bay Métis Association and the MNO to host a Louis Riel Day celebration. The gathering was well attended with 175+ who were welcomed to campus for an afternoon of sharing, music, and a feast.



- Thurs. Nov. 16 – Student Success & Development Coordinator - Transitions**  
 Demi Mathias, from Temagami First Nation, is currently on maternity leave from this position. We are happy to report that she has recently welcomed her new baby boy into the world, weighing 10lbs. We are also happy to report that in her absence, Noodinong-Bemosed Christianson will be joining the team starting Monday, Nov. 27<sup>th</sup>. She is Anishinaabekwe from Biigtigong Nishnaabeg. We look forward to working with and learning from her.
- Fri. Nov. 17 – Office of Indigenous Initiatives visit to Parry Sound Secondary School**  
 As part of the Wiidooktaadwin Indigenous Mentorship Initiative (WIMI) our Peer Mentors continue to engage in school visits. Most recently, the team engaged with Indigenous students from the Grade 10 Indigenous Histories course at PSS. At the request of the students, this session focused on an introduction to the history of syllabics and the Cree language. This session was co-hosted with current Nipissing University student, Moira McComb, who is a language speaker from Moose Factory. Peer Mentors look forward to continuing to work with our partnering schools.
- Mon. Nov. 27 – Polishing the Chain – [“Wampum and Tea with Brenda Lee”](#)**  
 The day will start with a sunrise ceremony in the teepee, followed by a light breakfast in the Treaty Learning Centre. At 10am, Brenda will be in the TLC until 3pm working on the replica *Treaty of Niagara (1764)* belt. The Library staff has offered to curate Treaty learning resources from the library for display in the TLC. The NUICE looks forward to seeing the “Polishing the Chain” learning series create more ongoing, campuswide learning opportunities about our collective treaty responsibilities.
- Tues. Nov. 28<sup>th</sup> – Nipissing University visit with Temagami First Nation**  
 Nipissing University leadership and our NUICE Chair will be visiting Temagami First Nation to engage in discussions about how the university can support the vision and success of Indigenous youth joining our campus from Bear Island. The group will receive a tour of the community followed by a meet and greet with Chief Moore-Frappier and members of the TFN Education Authority.

## NUSU Board of Governors Report

November 30, 2023

### Thank you NUFA and NU Faculty

NUSU is grateful for the recent monetary and physical donations provided by NUFA and Nipissing University Faculty for the NUSU Emergency Student Food Bank. Their continued support is helping students across our campus battle food insecurity. NUSU continues to work hard to provide an emergency Student Food Bank service. NUSU accepts physical and monetary donations. Please visit the NUSU Front Desk to make a donation — *we appreciate all support!*

### Diwali Dhamaal 2023

Diwali Dhamaal took place on Sunday, Nov. 12, 2023, and was definitely a celebration that will be remembered! We are so glad to have continued this tradition for our second year! Diwali is a time to celebrate light over darkness and the event certainly shines bright on our campus! We hope that it brings good wealth and positive vibes for all our students, staff, faculty, and community members. The event had a prayer ceremony, full Indian buffet, minute-to-win-it games, henna booth, and an open dance floor!

NUSU is appreciative of our distinguished guests and to all of our campus groups that helped put together the event, notably Students of Colour United, International Student Support, and The Equity Centre. NUSU is so happy at the turnout of over 170 people! We hope to see everyone out next year for Diwali Dhamaal 2024!

### NUSU Day of Action Discussion Panel

On Wednesday, Nov. 8, 2023, the Canadian Federation of Students hosted a National Day of Action. The unifying theme across the nation was *Fight the Fees: Free and Accessible Education*.

NUSU hosted a Day of Action Discussion Panel on this day, with the three main topics being **(1) OSAP: Grants, not Loans**, **(2) Free Tuition**, and **(3) Education Justice**. The four panellists were Dr. Kevin Wamsley, NU President and Vice-Chancellor; Dr. Natalya Brown, NUFA President and Professor in Economics; Rob Boulet, OPSEU L608 President; and, Riley McEntee, NUSU President. Dr. David Tabachnick, Professor in Political Science, moderated the debate.

### **Ottawa & Toronto Trips**

NUSU collaborated with Dr. Stephen Connor, Dr. Hilary Earl, and Professor Anna Pearson for two weekend trips on Saturday, Nov. 11 and Sunday, Nov. 12.

On Saturday, Nov. 11, students journeyed to Ottawa to visit the Canadian War Museum and the National War Memorial. Dr. Stephen Connor, Riley McEntee, and Captain Tim Feick also accompanied the group.

On Sunday, Nov. 12, Dr. Hilary Earl, Professor Anna Pearson, and Sarah McGowan accompanied students to the Toronto Holocaust Museum in Toronto. We would like to extend our gratitude to Rachel Libman, the museum's curator, and her team for an extraordinary day. Students not only had the opportunity to engage in a VR experience but also had the privilege of hearing directly from Pinchas Gutter, a Holocaust survivor who currently resides in Canada. Pinchas survived six concentration camps, and his testimony left a profound impact on the students.

We strongly advocate for the university to create more immersive learning opportunities like these. By providing such experiences for our students, we enhance the quality of education and offer memorable moments that enrich their academic journey.

### **Wellness Week**

NUSU's Wellness Week takes place from Monday, Nov. 27 - Friday, Dec. 1, 2023. There is a full slate of programming promoting student wellness and health during their academic studies. A few events we have are handing out goodie bags, as well as running yoga, trivia, a video game tournament, karaoke, and much more! We hope that students get an opportunity to unwind and practice mindfulness as they start their preparations for finals.

### **Canadian Federation of Students (CFS) National General Meeting**

CFS will be hosting their National General Meeting from Friday, Nov. 24 - Monday, Nov. 27 in Toronto. NUSU will be representing the Nipissing University student body at this meeting. This meeting will review the events that have taken place this past year and talk about next steps from the National Day of Action that took place on Nov. 8, 2023.

**Nipissing University**  
**Report of the Academic Senate**

**November 30, 2023**

September 8, 2023

- Dr. Robin Gendron was acclaimed as Senate representative on the Senate Budget Advisory Committee.

October 13, 2023

- The Provost notified Senate of a conversation with the Council on Quality Assurance, advising that Nipissing University is scheduled for a full audit in 2024. A focused audit was held in 2019 with respect to Quality Assurance processes. The last full audit was in 2014.
- A discussion around suspension of enrolment in academic programs occurred. The Provost clarified that suspension of enrolment and program redundancy were not synonymous. Suspension of enrolment can be used as a method to retool and resource a program, whereas program redundancy required a motion and recommendation from Senate to the Board of Governors. Further discussion took place regarding the Scholar Practitioner Program (SPP) and it was noted that the Interim Associate Dean, Nursing, has been asked to reflect on how to improve programming as it currently exists to find opportunities to reignite interest to ensure successful graduates.
- A motion was made to recommend to the Board of Governors the creation of the following academic units:
  - *History, Ancient Studies, and Anthropology;*
  - *Sociology, Psychology, and Child and Family Studies;*
  - *Gender Equality and Social Justice, Indigenous Studies, and Religion and Cultures;*
  - *Philosophy, Political Science and Economics, and Social Welfare and Social Development;*
  - *Computer Science, Mathematics, and Physics; and*
  - *English and Fine Arts.*

And that the following academic units shall amalgamate with a preferred unit by no later than 1 January 2024:

- *Biology and Chemistry; and*
- *Geography and Geology.*

While several Senators did not support the mergers and ultimately abstained from the vote, the Motion carried and will be brought to the Board for consideration.

- Dr. Gillian McCann, Dr. David Tabachnick and Dr. Rick Vanderlee were acclaimed as faculty members on the Chancellor's Selection Committee. Following the Senate meeting, Dr. Kristin Lucas was also acclaimed as the fourth member.
- The Report of Graduation Applicants dated October 9, 2023, was received and approval was granted to the students listed within the report.



Provost & Vice-President, Academic and  
Vice-President, Finance and Administration

Report to the Board of Governors – September 2023

## APOP Report

The VPFA and I have agreed to jointly consult and maximize our processes for developing the Academic and Operating Plans (APOP).

On November 16, we have launched APOP and met with the convening group (40 volunteers who are charged with listening and making sure the KPIs align with the conversations).

The next three dates/topics are:

November 22 at 1 p.m. (F210) - Academic Renewal and Curricular Reform

December 7 at 1 p.m. (F210) - Welcome and Belonging

December 21 at 1 p.m. ( F210) - Workplace Culture.

In Winter, we will address the following topics:

- Staff Recruitment and Retention
- Faculty Recruitment and Retention
- Talent Development
- Internationalization, Globalization and Decolonization
- Community and Industry Engagement
- Communications
- Climate citizenship and environmental protection

We have scheduled meetings through March 1, 2024, with a timeline of completing the Academic and Operating Plans by June 30, 2024.



## Provost & Vice-President, Academic

### Report to the Board of Governors – November 2023

#### PVPA's Report

1. Collective bargaining with NUFA on the FASBU Agreement concluded on November 6, 2023 with both teams bringing back to their respective leadership a recommendation to ratify the terms negotiated at the table. I would like to thank everyone who participated in the process. It was a dynamic and engaged round of bargaining where we established good relations and mutual understanding.
2. In the next few weeks, we will be undertaking a comprehensive review on our recruitment plans, with special focus on building a resilient and cohesive team that can meet targets in both international and domestic markets supported more broadly by other stakeholders across the institution. As I have said, recruitment has to be understood as a shared responsibility across academic and administrative units. We will be looking at best practise, increased efficiencies and confidence in decision making.

Since my last report, above on beyond ongoing recruitment activities (including Ontario regional fairs and independent high school visits), the recruitment team and faculty have supported efforts at the Ontario University Fair (OUF – October 21-22) and a campus Open House (November 4). The recruiters have also travelled to Vietnam, Philippines, Indonesia, and Thailand as a part of the Canadian Education International (CEI) tour. Other university participants included U of T, TMU, UBC, UWaterloo.

#### Some Numbers

- 2023 OUF overall attendance: 86,318  
NU Connections (scans): 1579

This is our highest ratio of scans to attendance from the last 5 years at 1.83%, past percentages range from 1.1%-1.66%

- 2023 Open House Registrations: 273.  
Attendance: 199 (30 fewer than last year)

Undergraduate applications are up approximately 12.8% to this time last year. Ontario High School applications are up 16.1%.





## Provost & Vice-President, Academic

- With modest confidence, we are anticipating 70 new international admissions and 150 domestic (primarily Nursing) in Winter 2024.
3. Significantly, as we work to develop the Academic Plan and operationalize the Strategic Plan, we have a number of key academic position that are filled by interims.
    - The Dean of Arts and Science (A&S), the Dean of Education and Professional Studies (EPS), and Associate Vice President of Research, Innovation and Graduate Studies (AVPRIGS) are interim.
    - We will move forward with a search for the Dean of Arts and Science and, possibly, the AVPRIGS.
    - The faculty structure is unbalanced and needs redistributing in order that a Dean can be successful in lead a rationalized portfolio.
  4. We are currently searching for a new AVP, Students. This is an important senior management role who will provide strategic leadership in a complex portfolio.
  5. We are developing an academic program review matrix. We will be beta testing it on 2 programs in order to ensure that we are making legible strengths and areas of weakness in programs. I have also developed suspension of admission guidelines.

### **RESIDENCE LIFE**

At time of writing, we have ~90% occupancy and have returned to a full staff complement. We will be reviewing the current structure of positions in order to support the sustainability of our programme offerings.

Housing availability remains an area of study and we are working closely with the City of North Bay to determine viability and availability of local housing stock.



## Vice-President, Finance & Administration Report to the Board of Governors – November 2023

### Financial Accountability Framework Update

- The Ministry of Colleges & Universities (MCU) has released its Financial Accountability Framework with updated metrics and Action Plans. A technical briefing on the manual is scheduled for Friday, November 24, 2023.
- On an annual basis the Ministry will communicate with universities individually on the results of financial ratios/metrics and on any corresponding action plan that may be required.
- The Ministry will engage in a qualitative assessment, in addition to a quantitative exercise, as the context to metrics is critical to understand before any action is taken. It is important to note that the Actions generated by the metrics are NOT final until the qualitative exercise is complete.
- We continue to meet regularly with MCU officials to discuss Nipissing's financial sustainability, providing updates and engaging in discussions with respect to future sustainability plans.

### 2024-25 Budget Cycle Update

- Mid-December, budget worksheets will be sent to all budget holders for completion by January 26, 2024.
- The Integrated Budget and Planning Committee will meet with various budget holders during the week of February 12<sup>th</sup>.
- Preliminary Budget to be presented to Audit & Finance Committee on April 15, 2024.
- Final Budget to full Board for approval at the May 2, 2024 meeting.



**\*\*DRAFT\*\***

***This policy is pending review and approval by the Action Against Gender Based Violence Committee and the Board of Governors***

Nipissing University

Policy Category: Campus Conduct

Policy Number: 6.1.2015.B

Policy Name: Sexual Violence and Sexual Misconduct Prevention, Support and Response Policy for Students

Responsible Department: Office of Assistant Vice President, Students, Human Resources

Original Approval Date: December 13, 2016

Approval Authority: Board of Governors

Last Updated: September 2023

Review Date: Every three years following approval.

Nipissing University

Sexual Violence and Sexual Misconduct Prevention, Support and Response Policy for Students

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1. Introduction\*

1.1. Nipissing University is committed to creating and maintaining a safe educational and working environment **for its students, faculty and staff**. The University is not only dedicated to ensuring a safe and respectful environment, but also to providing prevention, education, and response efforts to **address acts of sexual violence** and sexual misconduct. Sexual violence and sexual misconduct will not be tolerated, and the University is committed to a prompt and supportive response to ~~students~~ **those who report an act of sexual violence** or sexual misconduct. Additionally, the University is committed to procedural fairness and fair process for all parties involved in the formal complaint process.

1.2. Nipissing University is aware that sexual violence and sexual misconduct can be experienced by people of all ages, genders and sexualities. The University recognizes the intersection of sexual violence and sexual misconduct with both discrimination and harassment, on grounds including but not limited to the grounds set out in the *Ontario Human Rights Code*.

1.3. Nipissing University recognizes that individuals who have experienced sexual violence and sexual misconduct may also experience emotional, academic, social and environmental challenges and can experience barriers to disclosing, reporting and seeking support and healing. The University will ensure that all incidents of sexual violence and sexual misconduct that are the subject of a formal report under this Policy are investigated in a fair and impartial manner, and that the appropriate supportive services are put in place to help students who have experienced **sexual violence or sexual misconduct**, whether or not a formal complaint has been made.

\* *Relevant terms are defined in section 5 of this Policy*

2. Purpose

2.1. The purpose of this Policy is to outline the University’s commitment to students in addressing sexual violence and sexual misconduct in its community through:

- a) Awareness, education, and prevention training;
- b) Support for and response to students who have experienced sexual violence or sexual misconduct;
- c) Responsive, coordinated, and fair procedures in response to disclosures and formal reports of sexual violence.

### 3. Scope

3.1. This Policy outlines the University's response to disclosure and reporting options for currently enrolled students of Nipissing University.

3.2. The formal reporting process outlined in this Policy is for currently enrolled students at Nipissing University. Should other members of the University Community choose to file a formal report of sexual violence, they must follow the appropriate Human Resources Policies (such as: Respectful workplace and Learning Environment Policy or the Workplace Violence Prevention Policy).

3.3. This Policy pertains to acts of sexual violence that may have been perpetrated on a student by any member of the Nipissing University Community, including all students, employees, faculty, contractors, suppliers of services, volunteers, and other third parties affiliated with the University related to initiatives, research, or other contractual agreements.

3.4. This Policy also pertains to acts of sexual misconduct that may have been perpetrated on a student of Nipissing University by an ~~community member~~ employee of Nipissing University. Reports and Complaints of Sexual Misconduct, as defined by this Policy, against Employees of the University will proceed pursuant to the processes outlined in Section 9, General Provision Regarding the Formal Report and Complaint Process for Students, and Section 10, Formal Complaint Process, of this Policy.

3.5. This Policy outlines the formal reporting process for students, which includes interim measures that can be implemented at the request of currently enrolled students who have experienced sexual violence or sexual misconduct. In addition, the Policy outlines support options for Complainants and students who are named as Respondents.

3.6. This Policy and its associated procedures do not overrule or replace the criminal justice system or other relevant legislation. All persons have the right to pursue legal proceedings whether or not they choose to proceed with a formal report to the University under this Policy. This Policy does not prevent students who have experienced violence or sexual misconduct from seeking recourse via criminal or civil proceedings and, in some cases, there may be compelling reasons to do so. Legal proceedings and findings with regard to sexual violence or sexual misconduct do not limit or prohibit the ability of the University to act under this Policy, associated procedures, or related policies and procedures of the institution. However, if requested by law enforcement officials to suspend proceedings under this Policy pending the outcome of a criminal investigation, the University may be obliged to do so.

### 4. Commitments

4.1. Nipissing University is a diverse educational community that recognizes the importance of ensuring that efforts focused towards eliminating sexual violence and sexual misconduct need to be grounded in an appreciation that a student's experience is influenced by a multitude of factors, such as: sex, race, ethnicity, ancestry, language, faith, age, ability, socioeconomic status, sexual orientation and gender identity. The University also acknowledges that some acts of sexual violence and sexual misconduct are also acts of racism, ableism, sexism, transphobia, or homophobic or gender-based bullying.

4.2. Nipissing University realizes the integral role that the institution has in addressing sexual violence and sexual misconduct, supporting students who have experienced violence or sexual misconduct, and raising public awareness about sexual violence and sexual misconduct. The University is committed to creating an environment where it is understood by all that sexual violence and sexual misconduct is

unacceptable and will not be tolerated in any form. The University is dedicated to implementing ongoing sexual violence and sexual misconduct awareness, education, and prevention initiatives on campus, including topics such as consent, and supporting students who have experienced violence and/or misconduct. The University will support these critical initiatives through the Action Against Gender Based Violence Committee, which will advise on campus initiatives relating to sexual violence and sexual misconduct.

4.3. Nipissing University will ensure, to the best of its ability, that appropriate procedures are in place to respond to disclosures of sexual violence and reports of sexual violence or sexual misconduct. Supports and services are always available to all students who have experienced sexual violence or sexual misconduct whether or not a formal complaint is filed. Pathways to disclosure and reporting are outlined in Section 8.3 of this Policy. Additionally, the University will support members of the University Community who have experienced sexual violence or sexual misconduct, regardless of where or when the violence or misconduct occurred. All students enrolled at Nipissing University, including those who are on placement, studying at a distance, online or are not physically in North Bay, can receive support from the Sexual Violence Prevention and Education Coordinator. All members of the University Community should expect to receive support through the appropriate office if they have experienced sexual violence or sexual misconduct. Detailed information about on and off campus supports are provided on a dedicated website: [www.nipissingu.ca/sexualviolence](http://www.nipissingu.ca/sexualviolence) and in Section 8.5 of this Policy.

4.4. Nipissing University is committed to the provision of a process that provides procedural fairness to all parties. Any student member of the University Community who is found to have committed an act of sexual violence, or sexual misconduct if also an employee, shall be held accountable, under the University's Code of Student Rights and Responsibilities, to the process outlined in this Policy, and will be subject to outcomes, up to and including expulsion from academic enrollment and/or termination of student employment.

4.5. Any University employee who is found to have committed an act of sexual violence or sexual misconduct shall be held accountable under the processes outlined in this Policy and Nipissing University's Respectful Workplace and Learning Environment Policy or the Workplace Violence Prevention Policy and will be subject to discipline, up to and including termination of employment, without entitlement to notice of termination or termination pay or any other compensation or restitution as a result of the disciplinary measure.

4.6. Nipissing University is committed to responding to student disclosures of sexual violence and formal reports of sexual violence and sexual misconduct fairly and expeditiously.

## 5. Definitions

5.1. The following definitions are applicable to the interpretation of this Policy, as well as to the University Community in developing an understanding of the problem of sexual violence and sexual misconduct. They are separated into five categories: Nipissing University Community, Sexual Violence, Sexual Misconduct, Reporting Options, and Student and Human Rights.

### a) Nipissing University Community

Nipissing University Community, also referred to as the University Community, means all students, employees, faculty, contractors, suppliers of services, volunteers, and any other third parties affiliated with the University related to initiatives, research, or other contractual agreements.

Under this Policy, any member of the University Community can be named as a Respondent in the reporting process. Only currently enrolled Nipissing University students can engage in the reporting process outlined in this Policy, all other members of the University Community are to use the appropriate Human Resource Policy, as outlined in Section 3.2.

**Complainant:** Refers to a student who is making a formal complaint of sexual violence or sexual misconduct, to the University, under this Policy.

**Respondent:** Refers to the person, or persons, against whom a formal complaint has been filed with the University under this Policy.

## **b) Sexual Violence**

Sexual Violence is any sexual act or act targeting a person's sexuality, gender identity or gender expression, whether the act is physical or psychological in nature, that is committed, threatened, or attempted against a person without the person's consent. This includes, but is not limited to sexual assault, sexual harassment, stalking, indecent exposure, voyeurism, degrading sexual imagery, stealthing, distribution of sexual images or video without consent and cyber harassment or cyberstalking of a sexual nature. Specific subcategories are addressed below.

**Sexual Assault:** Any type of unwanted act committed in circumstances of a sexual nature, such that the sexual integrity of a person is violated. This can include any physical contact or behavior that occurs without explicit consent. Sexual assault is characterized by a broad range of behaviours that can include unwanted kissing, touching, fondling, oral or anal sex, intercourse, forms of penetration or any other unwanted contact of a sexual nature.

**Sexual Harassment:** A form of sexual violence that is described by the Ontario Human Rights Commission as engaging in a course of vexatious comment or conduct against another person where the course of comment or conduct is known or ought reasonably to be known to be unwelcome. This definition also includes making a sexual solicitation or advance where the person making the solicitation or advance is in a position to confer, grant or deny a benefit or advancement to the student and the person knows or ought reasonably to know that the solicitation or advance is unwelcome. Sexual harassment may include but is not limited to:

- Sexual solicitation and advances (for example, demanding hugs, invading personal space, unnecessary physical contact);
- Implied or expressed promise of reward after complying with a sexually oriented task;
- Implied or expressed threat of repercussions or consequences for refusing to comply with a sexually oriented task;
- A poisoned environment (for example, pornographic images in a public, social or work space or exposure to a learning or working environment involving periodic or frequent sexualized comments or conduct);
- Gender-based harassment (for example, targeting someone based on their gender or for not adhering to binary or stereotypical gender roles).

Intimate and Relationship Violence: Act(s) of violence or abusive behavior in an intimate relationship, such as marriage, domestic partnership, casual or long term dating relationships, sexual relationships or former relationships. The act(s) or violence are used by one partner to gain or maintain control over another partner.

Intimate and Relationship violence can include, but is not limited to physical violence, sexual violence, emotional violence, psychological violence, spiritual violence, economic violence, and/or controlling of movements and social contacts.

Cyber Sexual Violence: Sexual violence that includes, but is not limited to, knowingly publishing, distributing, transmitting, selling, making available or advertising an intimate image of a person, knowing that the person depicted in the image did not give their consent to that conduct, or being reckless as to whether that person gave their consent to that conduct. An intimate image includes but is not limited to a visual recording of a person made by any means, including a photographic, digital or video recording, in which the person is nude and/or engaged in sexual activity. For the purpose of this Policy, Sexual Violence includes Cyber Sexual Violence.

Cyber Sexual Harassment: Harassment that includes, but is not limited, to Sexual Harassment conducted in whole or in part through electronic means, such as email, web postings, text messaging, and other forms of electronic behaviour. For the purpose of this Policy, Sexual Harassment includes Cyber Sexual Harassment.

Microaggressions: The everyday verbal, nonverbal, and environmental slights, snubs, or insults, whether intentional or unintentional, that communicate hostile, derogatory, or negative messages to target persons based solely on their marginalized group membership, such as race, gender or sexual orientation.

Consent: The active, direct, expressed, voluntary and conscious agreement between adults to engage in sexual activity. These elements of consent must be present, even if alcohol or drugs have been consumed. Furthermore, consent is not implied and cannot be assumed. The following points are important when understanding consent:

- Someone who is incapacitated in any way (i.e., due to use of drugs or alcohol, being asleep or unconscious, or a disability that prevents an individual from giving consent) cannot consent.
- Past consent does not imply future consent.
- Being in a relationship with an individual does not constitute consent.
- Silence or absence of resistance does not imply consent.
- Consent to engage in sexual activity with one person does not imply consent to engage in sexual activity with another person.
- Consent cannot be assumed or implied.
- Consent is voluntary and can be withdrawn at any time.

- Consent cannot be obtained through coercion and threats.
- Consent cannot be obtained if the perpetrator abuses a position of trust, power, or authority.

Coercion: The use of emotional manipulation, blackmail, threats, harassment, threats to family or friends, or the promise of rewards or special treatment in order to persuade someone to do something that they do not wish to do. This includes but is not limited to being forced to watch a sexual act or perform sexual acts. Coercion can happen in personal and professional relationships.

Corrective Rape: A rape committed to control the victim's social or sexual behavior in which one or more people are raped because of their perceived sexual orientation or gender identity. The common intended consequence of the rape, as seen by the perpetrator, is to turn the person heterosexual or to enforce conformity with gender stereotypes

Economic Abuse: A form of coercive control, economic abuse consists of behaviours to control, exploit, and sabotage money and other economic resources, such as food, employment, education and property, limiting individuals' independence and autonomy.

Force: Includes emotional coercion, psychological or physical force, or the use of manipulation to coerce a person into non-consensual sexual acts. This includes the use of threats to force a person to comply, such as threatening to hurt the person or their family or loved ones (i.e. pets) through the use of other intimidation tactics.

Incapacitation: A state in which an individual lacks the ability to give consent. Sexual activity with a person who one knows to be, or, based on circumstances, should reasonably have been known to be, mentally or physically incapacitated (by drugs or alcohol, sleep, unconsciousness or a blackout, or disability) constitutes sexual assault. The initiator of sexual activity must always err on the side of assuming an individual to be incapacitated, rather than risk committing sexual assault. Evidence of incapacitation may include:

- Slurred speech
- Bloodshot eyes
- The smell of alcohol on a person's breath
- Shakiness
- Vomiting
- Disorientation
- Uncharacteristic or unusual behavior
- Being asleep or unconscious

Students who are disclosing or reporting an incident of sexual violence will not be subject to reprisals related to the consumption of alcohol or drugs at or near the time of an incident of sexual violence.

Rape Culture: A culture in which dominant ideas, social practices, media images and societal institutions implicitly or explicitly condone sexual assault by normalizing or trivializing sexual violence and by blaming survivors for the abuse they have experienced.

### c) Sexual Misconduct

**Sexual Misconduct** means, in relation to a student of Nipissing University:

- a) Physical sexual relations with the student, touching of a sexual nature of the student or behaviour or remarks of a sexual nature toward the student by an employee of the University where:
  - i) The act constitutes an offence under the *Criminal Code* (Canada);
  - ii) The act infringes the right of a student under clause 7(3)(a) of the *Human Rights Code* to be free from a sexual solicitation or advance by a person in a position to confer, grant or deny a benefit or advancement to the student; or
  - iii) The act constitutes Sexual Violence as defined in the Policy, or any other rule or requirement of the University respecting sexual relations between employees and students.
- b) Any conduct by an employee of the University that infringes the right of the student under clause 7(3)(b) of the *Human Rights Code* to be free from reprisal or threat of reprisal for the rejection of a sexual solicitation or advance.

Recognizing that a student cannot give consent to those in a position of authority over them, Employees who are in a position of authority or who have power over a student are prohibited from engaging in sexual relations with students.

### d) Reporting Options

University Formal Report: The lodging of a complaint with the University for the purpose of initiating some form of investigation against another member of the University Community for allegedly perpetrating sexual violence or sexual misconduct. To file a formal report through this Policy, the Complainant must be a currently enrolled student and the Respondent must be a current member of the University Community.

Police Report: The lodging of a formal complaint to police officials against another person for perpetrating sexual violence. All members of the University Community can file a Police Report.

Disclosure: When a student discusses an experience of sexual violence to staff or faculty of the University. This is not the same as a formal report or complaint, as outlined below, which activates the formal complaint process described in sections 9 and 10 below.



## e) Student & Human Rights

Ableism: According to the Ontario Human Rights Commission, ableism is “analogous to racism, sexism or ageism, [and] sees persons with disabilities as being less worthy of respect and consideration, less able to contribute and participate, or of less inherent value than others. Ableism may be conscious or unconscious, and may be embedded in institutions, systems or the broader culture of a society. It can limit the opportunities of persons with disabilities and reduce their inclusion in the life of their communities”

Homophobia or Heterosexism: According to the Ontario Human Rights Commission are: “terms used to describe prejudice relating to sexual orientation. They refer to the assumption that heterosexuality is superior and preferable, and is the only right, normal or moral expression of sexuality. Both may also be the basis for negative treatment of gay, lesbian or bisexual people based on sexual orientation. Although these terms are closely related and overlapping, they also can emphasize different aspects and expressions of prejudice and can therefore be helpful in identifying and addressing different aspects of the discrimination and harassment experienced by lesbian, bisexual or gay people. “Homophobia” is often defined as the irrational aversion to, or fear or hatred of gay, lesbian or bisexual people and communities, or to behaviours stereotyped as “homosexual.” It is commonly used to signify a hostile psychological state in the context of overt discrimination, harassment, misconduct or violence against gay, lesbian or bisexual people. “Heterosexism” refers to the assumption that everyone is heterosexual. This definition is often used in the context of discrimination against bisexual, lesbian and gay people that is less overt, and which may be unintentional and unrecognized by the person or organization responsible for the discrimination. It can also be useful in understanding and identifying some kinds of institutional or societal bias, although homophobia may also be at play.”

Racism: As described by the Ontario Human Rights Commission, racism is the conscious or unconscious belief that one racialized group is inherently superior to others. Racism can be openly displayed in perpetuating harmful stereotypes, racial jokes, slurs, microaggressions or hate crimes.

Transphobia: Transphobia is fear, hatred, disbelief in, or mistrust of people who are transgender, thought to be transgender, or whose gender expression doesn’t conform to traditional gender roles. Like other prejudices, it is based on stereotypes that are used to justify discrimination, harassment, misconduct and violence toward transgender people.

## 6. Education, Support and Response

6.1. The University provides support to students of the University Community who have experienced sexual violence or sexual misconduct and to those who may receive a disclosure of sexual violence or report of an incident of sexual violence or sexual misconduct.

6.2. The University provides sexual violence and sexual misconduct education and prevention initiatives for all members of the University Community. This includes, but is not limited to bystander intervention training, training on this Policy, and programs and events that raise awareness about sexual violence, sexual misconduct and personal safety. These trainings offer opportunities to share available supports and resources with those who attend.

6.3. Violence and misconduct prevention and awareness training will be offered to student leaders, staff and faculty on campus. This training supports Nipissing University’s commitment to create an

environment where sexual violence and sexual misconduct is recognized as unacceptable and is not tolerated, as outlined in section 4.2 of this Policy.

6.4. The University provides annual training on this Policy to staff and faculty members of the University Community who are likely to receive a disclosure or report. This training is provided in order that these members offer support with dignity and compassion, grounded in an understanding that a student's experience of sexual violence or sexual misconduct is influenced by multiple factors, such as: sex, race, ethnicity, culture, language, faith, age, ability, economic status, sexual orientation and gender identity.

6.5. The University provides support to student members of the University Community who have had an allegation of sexual violence or sexual misconduct made against them. Information and services for student Respondents are offered by the Student Intervention Specialist in Student Development and Services.

6.6. Sexual violence and sexual misconduct prevention and education initiatives are supported by Student Development and Services with a mandate to provide prevention, education as well as awareness programming to the University Community. Additionally, this mandate includes providing support and response to students who have experienced violence or misconduct.

## 7. Confidentiality

7.1. Confidentiality is of paramount importance in response to disclosures of sexual **violence and reports of sexual violence or sexual misconduct**. The privacy of all individuals involved in a disclosure or report of must be respected, and the University will endeavor to maintain the confidentiality of a student who has experienced sexual violence or sexual misconduct, of a Respondent and of any witnesses, subject to the limitations set out in this section. If the student discloses to a University employee, the employee should be aware of legal requirements with respect to information and privacy (e.g. under the *Freedom of Information and Protection of Privacy Act* (FIPPA) and *Personal Health Information Protection Act* (PHIPA)), including with **whom the employee** is required to share information on a need-to-know basis, or under supervisory circumstances.

7.2. If the student is working with Sexual Violence Prevention and Education (SVPE), they will be advised that the SVPE team will hold information about the student in confidence and will only release personal information with the student's consent, or otherwise in accordance with the applicable law. The following circumstances constitute situations wherein there are limits to confidentiality and the University may be required to provide some disclosure of information provided by a student who has experienced sexual violence **or sexual misconduct**, by a Respondent, or by a witness:

- a) An individual is at serious risk of harming themselves;
- b) An individual is at serious risk of harming others;
- c) There are reasonable grounds to believe that others at the University or wider community may be at risk of harm;
- d) Reporting is required by law or professional practice (e.g., sexual violence or sexual misconduct towards a minor, sexual violence and/or sexual misconduct by a regulated health care professional);

e) In the event a formal complaint is made, information regarding the Complainant's allegations, the Respondent's response, and information provided by the witnesses may have to be shared with the Complainant or Respondent by the investigator in order to ensure a full and fair investigation can be conducted.

7.3. In addition to the instances of limits of confidentiality listed above, students who have experienced sexual violence or sexual misconduct should be aware that there are other instances where information may be shared among staff and faculty in the University in order to facilitate requests for accommodations, support and/or official Reports.

7.4. In cases where information has been shared among staff and faculty in the University, the student who has experienced sexual violence or sexual misconduct will be kept informed about which individuals have been notified and what information they have been given. When seeking services from the Sexual Violence Prevention and Education Coordinator, students who have experienced sexual violence and/or sexual misconduct will be provided with extensive information regarding confidentiality. Similarly, when a Respondent is working with the Student Intervention Specialist, Respondents will also be provided with information regarding confidentiality. Where limits to confidentiality exist to prevent the occurrence of harm, information will only be shared with necessary internal and/or external services, including the Safe Campus Evaluation and Assessment Team (SCEAT). Additionally, the identity of the student who has experienced sexual violence or sexual misconduct will not be released to the public. If the Respondent is a member of the University Community, and the risk level posed is considered high, the name of the Respondent may be released by the University for safety reasons. The nature and degree of information that needs to be shared will be assessed by the SCEAT.

## 8. Disclosures, Supports and Reporting

### 8.1. Principles of Response

- a) Those who have been affected by sexual violence will be treated with dignity and respect;
- b) Where a disclosure or formal report is made pursuant to this Policy, confidentiality will be respected and where there are limits to confidentiality, listed in section 7.2 of this Policy, these limits will be clearly communicated to the person seeking support;
- c) Students who have experienced sexual violence have the right to decide what the next steps are for them and how much they would like to share when disclosing their experience;
- d) Confidential counselling and support should be available as quickly as possible to any student who experiences an incident of sexual violence;
- e) Students who have experienced sexual violence have the right to choose whether they file a formal report including those with Campus Security, North Bay Police Services, Ontario Provincial Police, Anishinabek Police Services, Student Code of Rights and Responsibilities, Residence Life, or a formal report under this Policy. Supports and services will always be accessible regardless of whether the person chooses to file a formal report or makes a disclosure of sexual violence. Please see definitions of terms in section 5 of this Policy;

f) The Sexual Violence Prevention and Education Coordinator is available to all members of the University community who may seek service navigation support or information that relates to sexual or gender-based violence. Additionally, the Sexual Violence Prevention and Education Coordinator is available to debrief with and provide support to those who have received a disclosure.

g) Throughout all aspects of the response processes, Survivors, Complainants and Respondents will not be asked irrelevant questions about past behaviours, preferences, and/or other details that speak to a person's personal sexual history, nor will it have an influence on any of the process outlined in this Policy.

h) Students who are disclosing an incident of sexual violence will not be subject to reprisals related to the consumption of alcohol or drugs at or near the time of an incident of sexual violence.

## 8.2. Disclosures and Reporting

a) A disclosure and formal complaint are two separate actions that may be taken by a student. These terms are defined in section 5 of this Policy.

b) Supports and services are always available to a student who has experienced sexual violence whether or not a formal complaint is filed. The options available to students who experience sexual violence will depend on the community status of the Respondent. Specifically, options will vary depending on if the Respondent is a student, faculty or staff member. All processes must appropriately provide a fair and impartial process to all parties. Students who disclose sexual violence have options available to them. These options are outlined below, in section 8.3 of this Policy.

c) The Sexual Violence Prevention and Education Coordinator can help a student who has experience sexual violence in understanding each of these pathways and in ensuring that the student has the information they need in order to move forward as they choose. Students who may wish to make a disclosure, or staff or faculty who have received a disclosure and who wish further assistance, are encouraged to contact the Sexual Violence Prevention and Education Coordinator for more information on supports, services and pathways to reporting. This contact is listed in section 9.3 of this Policy.

d) For student Respondents, information and services are available through the Student Intervention Specialist. This contact is listed in section 9.3 of this Policy.

## 8.3. Pathways to Disclosure and Reporting for Students

a) Disclosure in an emergency situation

1. In an emergency on campus, (i.e., imminent threat of sexual violence or sexual violence actually occurring), a report can be made 24 hours a day, 7 days a week and 365 days a year in the following ways:

a. Call 911

- b. Call Campus Security 705-498-7244
- c. Emergency phones located inside the Education Centre near the elevators of the H and A wings. These phones are connected directly to Campus Security. All payphones have free access to 911.
- d. Emergency phones located outside the Education Centre, the NUSU Student Center, and Residence buildings. These phones can be identified by the blue light and link a caller to an emergency answering service attendant. Simultaneously a call from these phones notifies Campus Security of the call and caller's location.
- e. In person: Campus Security office, Education Centre B203
  - i. When a person discloses an incident of sexual violence to Campus Security, Campus Security will inform the Assistant Vice President Students or designate that an incident has occurred.

b) Disclosure in a non-emergency situation with the intent to seek support and information

1. The Sexual Violence Prevention and Education Coordinator in Student Development and Services is a resource for all disclosures in a non-emergency situation, whether the violence happened on or off campus. They will provide information about available supports and services, including information on interim measures that may be available to address the immediate needs of the student. The Sexual Violence Prevention and Education Coordinator is the point of contact for a student affected by sexual violence and who wishes to request academic considerations, interim measures or other accommodations. These supports and services may include information on available supports (both on and off campus), accommodations for the student (academic accommodations and safety planning), or the student may not wish the University to take any action. A formal report to the University or criminal report to police is not required in order to access supports and services.
2. The Sexual Violence Prevention and Education Coordinator, Residence Life Professional Staff, and Staff in Student Counselling Services are all trained to receive disclosures. The University provides annual training on this Policy to staff members of the University Community who are likely to receive a disclosure or report.
3. Additionally, students who have experienced sexual violence may choose to disclose to a University staff or faculty member. University employees who are not trained to receive disclosures shall:
  - a. Inform the student about this Policy and the support services available to them. Information about support resources available can be found on the Sexual Violence Prevention and Education [website](#);
  - b. Explain the limits of confidentiality to the student, as outlined in [Section 7 of this Policy](#);

- c. Emphasize that help is available, and part of that help means connecting them with the Sexual Violence Prevention & Education Coordinator. The SVPEC can provide professional support and advice on options moving forward. It is the student's choice if their identifying information, such as their name and contact information, is shared with the SVPEC;
- d. For situations where there is an urgent personal safety concern or immediate risk/threat to the student or members of the University Community, contact Campus Security or 911;
- e. If the student has provided their name and contact information, the SVPEC will contact the student to offer support. The purpose of the response from the SVPEC is to provide information regarding available supports and resources. It is the student's choice whether or not to access support services or resources or file a report.

#### 4. Online and Anonymous Disclosures

Staff and faculty may wish to flag concerns related an incident(s) of sexual violence that they were either witness to or know about using the University's online early alert program, Student Retention Alert:

- a. An incident of sexual violence may be disclosed by someone other than the Survivor but the Survivor's personal information should only be provided with their consent, except in limited situations outlined in section 7 (Confidentiality).
- b. The University will accept these anonymous online disclosures for the purposes of:
  - i) Determining whether there is evidence of a safety concern for the University Community;
  - ii) Identifying whether it is reasonable or required for the University to investigate; and/or
  - iii) Compiling statistics related to sexual violence.
- c. Anonymous disclosures, while accepted for the above purposes, will generally limit the University's ability to investigate. In addition, anonymous disclosures cannot be used as the basis for disciplinary action in accordance with the University's principles of procedural fairness.

#### 1) Formal University Complaint Process

1. Section 9 of this Policy: [Reported to Office of the Assistant Vice President Students, avp@nipissingu.ca ;](#)

2. [The Code of Student Rights and Responsibilities](#): Reported to Office of the Assistant Vice President, Students [avp@nipissingu.ca](#);

3. Residence Life: Reported to a member of the Residence Life Management Team.

c) Criminal Report: Students who have experienced sexual violence may choose to file a criminal report with:

1. City of North Bay Police Services: 705-472-1234
2. Ontario Provincial Police: 1-888-310-1122
3. Anishinabek Police Services: 705-472-0270 or 1-888-310-1122

- The Sexual Violence Prevention and Education Coordinator can provide more information about what can be expected should a criminal report be filed.

d) Civil Litigation. Students who have experienced sexual violence may choose to file a civil proceeding. To find information on civil proceedings for sexual violence please visit [www.sexassault.ca](http://www.sexassault.ca). Information on filing a civil proceeding can also be provided by the Sexual Violence Prevention and Education Coordinator.

#### 8.4. Follow up on Student Disclosure with Student Development and Services

When a person discloses an experience of sexual violence to a staff or faculty member and wishes to learn more about supports and services, they may be referred to the Sexual Violence Prevention and Education Coordinator. The Sexual Violence Prevention and Education Coordinator will make every effort to assist the person disclosing and will discuss options for support, services and reporting. All University supports may work in conjunction with community-based service providers. The options will depend on the person's needs and circumstances. The following are some, but do not include all the options that are available:

- i) A referral to supports or services within the University or within the larger North Bay community;
- ii) Availability of interim academic or living accommodation, or other measures to stabilize a situation, to protect a person from retaliation or the threat of retaliation, to address safety concerns, and/or to otherwise support the person. Examples of measures for students are listed in section 8.6.
- iii) If the student is studying online, at a distance, or is on placement, the Sexual Violence Prevention and Education Coordinator is available to provide support and the student with options for support, services, and reporting based on their location.

#### 8.5. Supports and Services for Students

a) Nipissing University is committed to ensuring that appropriate procedures are in place to respond to student disclosures of sexual violence. The University will support students who have experienced sexual violence, regardless of where or when the violence occurred. As per section 8.2(b) of this Policy, students are not required to make a formal complaint about sexual violence in order to access supports from the University or from within the larger community. Supports from the Sexual Violence Prevention and Education Coordinator and the Student Intervention Specialist are available to students regardless of location of study.



## b) On Campus Supports for Students

1. Sexual Violence Prevention and Education (SVPE) Coordinator: Referral, support and information regarding reporting and academic accommodation: T: 705-474-3450 ex. 4075, e: [SVsupport@nipissingu.ca](mailto:SVsupport@nipissingu.ca)
2. Student Counselling Services: Individual Counselling, referral, and safety planning: T: 705-474-3450 ex. 4507
3. Campus Security Services: Immediate safety concerns: T: 705-498-7244

For more information about on and off campus supports, please visit: [nipissingu.ca/sexualviolence](http://nipissingu.ca/sexualviolence)

c) Students located outside of North Bay and area may contact the Sexual Violence Prevention and Education Coordinator to assist with identifying community supports in their area. More details available at [www.nipissingu.ca/sexualviolence](http://www.nipissingu.ca/sexualviolence)

## 8.6. Accommodations and Safety Planning for Students

a) Nipissing University will provide reasonable accommodations for students whose academic and living experience is impacted by sexual violence. As per section 8.2(b) of this Policy, students who have experienced sexual violence are not required to make a formal complaint about sexual violence in order to seek accommodations from the University.

b) Academic considerations may be requested through the Sexual Violence Prevention and Education Coordinator. Specific academic considerations will depend on the nature of the student's individual needs. Options are arranged through Student Development and Services. Student Development and Services staff will work with a student to determine what academic considerations are required in the circumstances. These may include, but are not limited to:

1. Supporting students through a formal complaint process;
2. Academic Support such as working with an academic strategist;
3. Testing accommodations such as: additional time and distraction reduced writing space;
4. Assignment accommodations such as additional time with assignments.

c) The Sexual Violence Prevention and Education Coordinator or a Student Counselling Services Counsellor will be available to assist a survivor student who has experienced sexual violence with safety planning when needed. Each student's circumstances are unique; therefore, each safety plan will be tailored to meet an individual student's needs. A typical safety plan identifies ways that safety can be enhanced including a student's home, work and school environment, social situations and in the case of emergency. Student-centered safety planning is based on the student's safety needs and can include, but is not limited to:

1. Evaluation of current risk;



2. Identification of strengths and resources;
3. Assistance with safe housing;
4. Provision of cell phone.

#### 8.7. Students who are identified as Respondents

- a) When a currently enrolled student is identified as Respondent, they can seek assistance from the Student Intervention Specialist and support from Student Counselling Services.
- b) Respondents may be eligible for academic considerations on a case-by-case basis. The Student Intervention Specialist can inform the Respondent of what services are available to them.

### 9. General Provision Regarding the Formal Report and Complaint Process for Students

#### 9.1. The formal complaint process outlined in the following sections is applicable only when:

- a) The Complainant is a currently enrolled student
- b) The Respondent is a member of the University Community
  1. If a report of sexual violence or sexual misconduct is brought forward but does not meet these criteria, the Sexual Violence Prevention and Education Coordinator can assist Complainants in identifying next steps and alternative complaint processes such as: reporting to police.

#### 9.2. External reporting and recourse

- a) This Policy and the formal complaint process do not prevent and are not intended to discourage an individual from also reporting sexual violence or sexual misconduct to the police, from pursuing a complaint of sexual violence or sexual misconduct through the criminal justice system, or from filing a complaint under the Ontario *Human Rights Code* or another civil proceeding.

#### 9.3. Choice not to file a formal report or complaint or not to investigate

- a) A Complainant may choose not to file a formal report as outlined in section 10 of this Policy. As per section 8.2 (b) of this Policy, if a student Complainant decides not to file a formal report or requests that the University not investigate, supports and services will remain available to the Complainant. Subject to Section 9.2 (b) below, the University will respect the student Complainant's choice not to proceed with a formal report or to request that the University not investigate a disclosure, and a Complainant who has filed a formal report may withdraw that report in writing at any time prior to completion of the process outlined in Section 10.
- b) The Sexual Violence Response Committee (SVRC) may still initiate an investigation if it has reason to believe that a member of the University Community or broader community may be at risk of harm, or if the SVRC determines that the University has a legal obligation to investigate. In such cases, subject to legal requirements, the Complainant has the right not to participate in such an

investigation. The Committee will appoint an Investigator who will investigate the matter and provide the Committee with a written confidential report containing the details and information gathered during the investigation. The SVRC will consult with the internal authorities on the investigation report and on the appropriate means for further addressing the matter. Please see Section 10.2 for more details on the SVRC.

#### 9.4. Support Person

a) The Complainant or the Respondent can be accompanied by a support person of their choice at any time during a formal complaint process outlined in this Policy. The support person may be a friend, family member, advisor or other individual, however the support person cannot be a witness in the complaint process. The support person may provide encouragement or other emotional or moral support and may accompany the Complainant or Respondent to meetings. The support person's role is not to act or speak on behalf of the Complainant or Respondent. Oral and written submissions to the Sexual Violence Response Committee must come directly from the Complainant and Respondent. The support person must also agree in writing to maintain confidentiality in accordance with this Policy.

b) The Complainant may wish to access the support and services of the Sexual Violence Prevention and Education Coordinator to assist with navigating the provisions of this Policy.

- Sexual Violence Prevention and Education Coordinator:
- 705-474-3450 ex. 4075
- [SVsupport@nipissingu.ca](mailto:SVsupport@nipissingu.ca)

c) Where the Respondent is a student, they may wish to contact the Student Intervention Specialist who is available to provide support and referral and to assist with navigating this Policy.

- Student Intervention Specialist
- 705-474-3450 ex. 4605
- [SIS@nipissingu.ca](mailto:SIS@nipissingu.ca)

#### 9.5. Confidentiality

a) In addition to the provisions outlined in section 7 of this Policy, when a formal report is filed under this Policy, there are the following matters of confidentiality to consider:

1. Confidentiality of information disclosed under this Policy is to be maintained to the greatest extent possible, subject to the University's need to respond appropriately to the situation and to the safety of all members of the University Community. This means that, subject to the limitations on confidentiality set out in section 7, information about an alleged incident of sexual violence or sexual misconduct may be disclosed (as provided for in this Policy) to those who need to know in order to investigate and/or address the formal report.

2. To ensure procedural fairness while a formal complaint process is underway, the Complainant, the Respondent and others who may have knowledge of the matter, including a support person, must maintain confidentiality in accordance with this Policy. This means these people are not to make public statements pending the allegations of sexual violence or sexual misconduct contained in the report and that includes sharing information on social media. Breaches of confidentiality may jeopardize the proper handling of the allegations and the process outlined in this Policy.
3. If a breach of confidentiality occurs, the circumstances of the breach and its impact on properly addressing the matter and the fairness of the formal complaint process may be considered in handling the matter and in processing the formal report. Additionally, a breach of confidentiality could result in sanctions under the Code of Student Rights and Responsibilities. The Assistant Vice President, Students will notify the Complainant(s) and Respondent(s) if a breach of confidentiality occurs.
4. The confidentiality requirements outlined in the formal complaint process do not prevent the Complainant, Respondent, or support person from seeking counselling, treatment, support services, or from speaking to family and friends for support. Any questions regarding confidentiality can be clarified by contacting the Sexual Violence Prevention and Education Coordinator for the Complainant and their support person, or the Student Intervention Specialist for the Respondent and their support person.
5. Documents and information related to a formal complaint, including written formal report, written responses, witness statements, investigation notes and reports, and documents related to the formal report and its investigation will be securely maintained by Office of the Assistant Vice President Students or by Human Resources as appropriate, details outlined in section 10.1 below.

9.6. The timelines in this Policy are meant to ensure that formal reports by students are dealt with in a timely fashion. There may be, in compelling circumstances, reasons to extend a timeline. In such cases, where the request is made in good faith and the extension does not prejudice or harm those involved in the report, extensions may be granted. It can be difficult to determine appropriate timelines for the resolution, investigation or a final disposition with respect to a formal report. Therefore, where no timelines are mentioned in this Policy, the intention is always to use a reasonable time period and to act as quickly as possible considering the complexity of the circumstances of the report and in light of circumstances that may arise during the process that are beyond a person's reasonable control.

9.7. The University recognizes that some individuals may be hesitant to come forward with a complaint of sexual violence or sexual misconduct in cases where there was underage drinking or using illicit drugs at or near the time the sexual violence or misconduct took place. A Complainant who discloses sexual violence or sexual misconduct will not face repercussions or reprisal relating to drug or alcohol use at or near the time the sexual violence or sexual misconduct took place.

9.8 In some cases, it may be necessary to implement interim measures that are appropriate in the circumstances. Interim measures are temporary measures put in place to protect the parties, the community, and the integrity of the process during the investigation and decision-making process. Such measures are without prejudice to the ultimate outcome of the investigation. When utilized, interim measures will be put in place by the Assistant Vice President, Students and can apply to all parties

including students, alumni, faculty, contractors, suppliers of services, volunteers, visitors, and other third parties affiliated with the University. A written copy of the interim measures to the Respondent and advise the Complainant accordingly. Both the Respondent and the Complainant may request modifications to interim measures and may make a written submission in support of their request. Concerns and requests for modifications will be forwarded in a timely manner to the AVP, Students for consideration. Interim measures may include, but are not limited to:

- a) Separation of the Complainant and the Respondent: with regard to academics, living situations, and/or office location.
- b) No-Contact orders: A university document which requires two students to refrain from contacting one another in person, online, or through a third party.
- c) Writ of Trespass: A document which restricts one party from entering or using a space on campus.
- d) Restriction of privileges.

The Sexual Violence Response Committee will review the implementation of interim measures to ensure the measures are appropriate in the circumstances.

#### 9.9. Alternative Resolution

a) In appropriate circumstances, a Complainant may be willing to resolve the situation before an investigation has started, finished or before a decision is made with the Sexual Violence Response Committee. A Respondent could also initiate this process by notifying the Student Intervention Specialist. Both parties must consent to this process voluntarily and are free from reprisal. At any stage during the process, either party may indicate that they would like to end the process or resume investigation. Information collected during this process is not to be used should the investigation continue unless all parties agree.

b) Examples of Alternative Resolutions include:

1. Mediation
2. Education
3. Restorative Justice
4. Or other similar methods

c) Preference for an alternative resolution can be submitted with the initial complaint report, or before the investigation begins.

d) Complainants can speak to the Sexual Violence Prevention and Education Coordinator, and Respondents can speak with the Student Intervention Specialist, for more information about options available.

## 10. Formal Complaint Process

### 10.1. Filing and initiating a formal complaint with Nipissing University

a) **The Office of the Assistant Vice President Students** is responsible for receiving formal complaints of sexual violence or sexual misconduct related to students. A formal complaint can be filed under this policy if the Complainant is a currently enrolled student and if the Respondent is a part of the Nipissing Community. In the case where the Respondent is both a Student and an employee, **the Assistant Vice President Students** and Human Resources will jointly receive the report.

b) A formal complaint can be filed with either of the above-named offices if the Respondent is a member of the University Community and was a member of the University Community at the time of the incident(s) alleged in the formal complaint.

c) If the Respondent's relationship with the University ends and they are no longer at or with the University, the formal complaint process in this Policy may be suspended. If there is a change in the Respondent's relationship with the University, a conversation will be had with the Complainant about the University's capacity to continue an investigation. If the Respondent returns and once again becomes a member of the University Community, a formal complaint process may resume.

d) If the Respondent is an employee of Nipissing University, they may be put on paid leave from their position for the duration of the investigation.

e) Legal considerations may arise during an investigation where the formal complaint process as outlined in this policy may be suspended following a discussion with the Complainant and Respondent. In these circumstances, a Complainant can still seek support from the Sexual Violence Prevention and Education Coordinator and a Respondent can still seek support from the Student Intervention Specialist.

f) A formal complaint can be typed or written and must include the following information:

1. The student's (Complainant's) name and student number
2. The name of the Respondent (or information that can be used to identify the Respondent if name is unknown)
3. Date of the incident
4. Specific details of the incident
5. Any potential witnesses

g) If a student files a formal complaint directly to **the Assistant Vice President Students**, they must provide all the information described above.

h) Student Complainants may seek assistance in completing and filing formal complaints from the SVPEC.

i) Upon receiving the formal complaint the Assistant Vice President Students will acknowledge receipt, review it if necessary and seek clarification from the Complainant on the information it contains.

j) Depending on the status of the Respondent, the following offices may be included or involved in the formal complaint process:

1. If the Respondent is a student: Student Intervention Specialist and Student Development and Services
2. If the Respondent is a faculty member or academic employee: Human Resources
3. If the Respondent is a staff member: Human Resources
4. If the Respondent is a University visitor: Human resources and/or Campus Security
5. If the Respondent is a student and an Employee: Student Development and Services and Human Resources

10.2. Throughout the formal complaint process, information regarding a Complainant's and Respondent's past sexual history will not be considered nor will it have an influence on the process, including the final decision of the Sexual Violence Response Committee

10.3. Sexual Violence Response Committee Assessment

a) The Assistant Vice President Students will provide the report to the Sexual Violence

Response Committee (SVRC). The Chair of the Response Committee will be the

Assistant Vice President, Students or designate and is non-voting. The SVRC has three voting members: Faculty representative; Dean (alternating); and a representative from the Office of Indigenous Initiatives; or appropriate designates. The SVRC will receive training in trauma-informed practices for adjudication of incidents of sexual violence and sexual misconduct. Additionally, whenever possible, members of the SVRC will be selected in order to achieve gender parity within the four-member committee. The SVRC may consult with multi-disciplinary professionals or external experts.

b) The Response Committee will assess the formal complaint and determine whether the conduct forming the basis of the report appears to fall within the definition of sexual violence or sexual misconduct as set out in this Policy.

c) The Response Committee will review the implementation of interim measures to ensure the measures are appropriate in the circumstances.

d) If the Response Committee considers that the conduct in question appears to fall within the definition of sexual violence or sexual misconduct as set out in Section 5 of this Policy and meets all

requirements of a valid complaint, the SVRC will appoint an Investigator as per Section 10.5(a) of this Policy and inform the Complainant and Respondent in writing.

e) If the committee considers the conduct in question to fall within the definition of sexual violence or sexual misconduct as outlined in the policy, the Respondent will be notified in writing of a summary of allegations, any interim measures, a summary of the investigation process, and sources of support.

f) If the Response Committee considers that the conduct does not fall within the definition of sexual violence or sexual misconduct and requirements of a formal complaint as set out in this Policy, the Response Committee will convey this assessment in writing to the Complainant and inform the Complainant of their right to request a review under 10.3 of this Policy and will provide the applicable timelines and procedures for requesting this review. In these cases, the Response Committee may also refer the Complainant to another University policy or office as may be applicable or legally required.

10.4. A request to review the Response Committee's assessment of the report can be made only if it has determined that the report falls outside the definition of sexual violence or sexual misconduct as set out in this Policy. If the Complainant disagrees with the determination that the report is outside the definition of sexual violence or sexual misconduct and requirements of a formal complaint as set out in this Policy, then the Complainant may ask the Provost & Vice President Academic to review the assessment, if the Complainant submits the request in writing within 10 business days after the date of determination. Upon review, the Provost & Vice-President Academic decision is final and will be communicated to the Complainant in writing.

#### 10.5. Investigation

a) Where the Response Committee determines that the allegations contained in the report fall within the definition of sexual violence or sexual misconduct and requirements of a formal complaint as set out in the Policy, the Response Committee will appoint an investigator, with competence in conducting investigations related to allegations of sexual violence or sexual misconduct, to investigate the allegations contained in the report. Investigator may include an individual internal or external to the university, but in no event will an investigator be in a reporting relationship to any of the parties to the Complaint or have a conflict of interest. University-appointed investigators will be neutral and have appropriate experience and skills in completing investigations relating to issues of sexual violence or sexual misconduct.

b) Once an investigator has been appointed, either Human Resources or Student Development and Services will send a written notice to the Respondent and the Complainant, enclosing a copy of the initial complaint submitted by the Complainant and informing them of the name of the investigator. This notice will indicate that the Respondent will have the opportunity to provide the investigator with a written response to the report. Both the Complainant and the Respondent will be provided with a copy of the formal complaint process under this policy along with information about appropriate support services on campus.

c) During the investigative process, Complainants and Respondents will not be asked irrelevant questions about past behaviours, preferences, and/or other details that speak to a person's personal sexual history.



d) The investigation will be carried out in a timely fashion. The investigator will endeavor to meet in person with the parties and any witnesses. The investigator will ask the Respondent to respond in writing to the formal report. If the Respondent does not provide a written response within the time requested, the investigation will proceed in the absence of a written response.

e) The investigator will then send the Respondent's written response to the Complainant, who can submit a written reply within the time requested by the investigator. If no written reply is provided within the time requested, the investigator will proceed in the absence of a written reply. The Respondent will receive a copy of the reply, if any. The investigator will examine all the information submitted by the parties, as well as any other information gathered during the investigation, and conduct all interviews in a fair, impartial and professional manner. The investigator will remind the individuals of the requirement to protect and keep confidential the personal information of the persons involved in the investigation, as noted in the confidentiality form signed at the beginning of the reporting process.

f) The investigator will keep the Response Committee informed on the status of the investigation at regular intervals or at the request of the Response Committee. The officers charged with receiving the report will keep the Complainant and the

Respondent informed as to the status of the report and of the investigation.

g) If there are any questions or concerns about the process or violations of any interim sanctions during the investigative process, the Complainant or Respondent can contact the chair of the SVRC. Questions regarding the status of the investigation from the Complainant or Respondent can be clarified by contacting the investigator directly.

#### 10.6. Investigation Report

a) Upon completion of the investigation, the Investigator will provide to the Assistant Vice President Students or Human Resources, or both, a written confidential report containing the facts and information gathered during the investigation.

b) The relevant office named above will send the investigation report to the Complainant(s) and to the Respondent(s) and remind them of the need to keep confidential the personal information of those involved in the investigation and protection from reprisal and the threat of reprisal. The University will address the potential for reprisals by holding individuals accountable who engage in or threaten reprisals and by imposing interim measures in response to complaints. Investigation reports will be treated in a confidential manner in accordance with the Freedom of Information and Protection of Privacy Act. Witness and other personal information will be omitted from the investigator's report when provided to the Complainant(s) and the Respondent(s).

#### 10.7. Review of Report and Committee Meetings

a) The Assistant Vice President Students or Human Resources will send a copy of the report, the response, and the written replies, as well as the final investigation report to the members of the Response Committee who will review the report.



b) After this documentation is provided to the Response Committee, the Chair of the Response Committee will convene a meeting at which the Response Committee will formally consider the matter and send a written notice of the meeting to the Complainant and the Respondent. The notice will indicate the time, place and purpose of the meeting and will provide notice of all issues to be considered at the Response Committee's meeting. This notice will indicate that the Complainant and Respondent have the opportunity, but not the obligation, to meet in person with the Response Committee and to submit any new information or make written submission relevant to the official complaint or the investigator's report. If the Complainant or the Respondent do not attend the meeting, the Response Committee will proceed in their absence.

c) All parties may participate in Response Committee meetings through telephone or any other communications method that permits all persons participating in the meeting to hear one another. All parties, including the Complainant and Respondent, will be advised of the details of available virtual connection(s) in advance of the meeting. Only such virtual means will be permitted and no recording shall be permitted. As indicated in section 10.6 (b) the Complainant and the Respondent have the opportunity, but not the obligation, to attend any portions of the Response Committee's meetings at which the Response Committee is receiving representations from the parties in accordance with section 10.6 (d) below. If the Complainant and/or the Respondent choose to involve support person(s) as contemplated by section 8.4 of this Policy, the support person(s) can attend as an observer only and may not speak on behalf of or represent the Complainant or Respondent.

d) The Complainant and the Respondent will be afforded the opportunity to make written and oral presentations to the Response Committee at the meeting, including representations on the investigation report and on any potential corrective action or other measures. The Complainant and the Respondent are expected to speak for themselves. Members of the Response Committee may ask questions with respect to the evidence in accordance with this policy. If the Committee requires further information, they may return to the investigator for further investigation.

e) The Response Committee will ensure that the Complainant and the Respondent are given the opportunity to review and respond to information that it intends to rely upon in making the decisions and recommendations.

#### 10.8. Decision of the Review Committee

a) Upon reviewing and considering the final investigation report and any representations made by the Complainant and the Respondent or other person at its meeting with them, the Response Committee will:

1. Consider any process issues raised concerning the investigation.
2. Decide whether the Respondent has engaged in any conduct contrary to this Policy.
3. Decide what corrective or other action, if any, is appropriate to remedy the policy violation, to prevent future policy violations by the Respondent or others and to ensure the safety of all individuals.

b) The decisions and any associated consequences of the Response Committee and the reasons in support of it must be in writing and be delivered to the Complainant(s) and to the Respondent(s). Whenever appropriate the Complainant(s) will receive information in advance of the Respondent(s). Additionally, the Sexual Violence Prevention and Education Coordinator will be available to work with the Complainant to address plans for safety and wellness. The Complainant will be advised of the outcome of the investigation and any corrective action taken. In addition, it may be deemed necessary to share further information if withholding that information may impede a Complainant's or Respondent's ability to continue their studies in a safe environment.

c) Consequences, disciplinary and/or interim measures in response to sexual violence or sexual misconduct will depend on the circumstances, on the severity of the conduct, on any mitigating factors and on applicable collective agreements or other University policies. If a Respondent is found to have engaged in conduct contrary to this Policy, consideration will be given to imposing appropriate sanctions on the Respondent, to taking steps to prevent the reoccurrence of similar incidents in the future, to addressing the negative impact of the incident on the Complainant, and to ensuring or enhancing the safety of all individuals. The following list provides examples of consequences and disciplinary measures and is not meant to be exhaustive nor necessarily representative of a progression of consequences or measures:

1. A letter of apology;
2. Attendance at educational sessions on the impact of sexual violence and/or sexual misconduct;
3. No contact order;
4. Writ of Trespass;
5. Restricted or prohibited access to University campuses and/or services;
6. For student employees discipline up to and including termination;
7. For students' suspension or expulsion from the University, with or without ongoing restrictions or prohibitions on access to University property.
8. For professional employees: Discipline up to and including termination, without entitlement to notice of termination or termination pay or any other compensation or restitution as a result of the disciplinary measure;
9. For professional employees: Nipissing University shall not subsequently re-employ the individual in any capacity.
10. For professional employees: Despite any provision of a collective agreement or employment contract, no arbitrator, arbitration board or other adjudicator shall substitute any other penalty for the discharge or disciplinary measure imposed by the institution.

d) Any interim measures that were in place prior to and during the investigation, will be reviewed as part of the deliberations of the SVRC and communicated as part of the outcomes of the investigation.

10.9. Following an investigation, The Sexual Violence Prevention and Education Coordinator and the Assistant Vice President, Students, will be available at the request of the Complainant and Respondent to receive concerns regarding the investigation process and provide ongoing support.

## 11. Appeal Process

11.1. The appeal must be made in writing to the Assistant Vice President, Students. Following receipt of the appeal, the Assistant Vice President, Students will contact the Provost & Vice President Academic (PVPA). The (PVPA) will be responsible for reviewing all the information collected and the process followed by the SVRC to determine if either of the grounds for appeal are present. The PVPA is not responsible for reviewing any consequences or measures imposed by the SVRC. The PVPA will receive sexual violence, sexual misconduct and procedural fairness training. The PVPA may consult with multi-disciplinary professionals or external experts.

### 11.2. Appeal

- a) The appeal is of a final decision of the Response Committee.
- b) An appeal can only be made by either the Complainant or the Respondent.
- c) The appeal must be made in writing and within 10 business days after the date of the final decision that is the subject of the appeal.
- d) The written appeal must include the reasons for the appeal, the reasons why the appeal should be granted, the arguments in support of the appeal and the outcome sought.
- e) Appeals must be based on one of the following two grounds. The person seeking to appeal must demonstrate that:
  1. There has been a fundamental procedural error in the making of the final decision and that such an error caused or will cause actual prejudice to the person seeking the appeal; or,
  2. There are new facts relevant to the final decision that were not available and could not have been provided to the Response Committee.
- f) The following is a non-exhaustive list of some of the examples of situations where an appeal would not meet the requirements of this section:
  1. The appeal asks for review of a consequence or measure that has not yet been fully decided or approved;
  2. The appeal repeats arguments made at the meeting of the Response Committee or in written submissions and does not provide any new information relevant to the final decision;

3. The appeal is based only on a disagreement with a finding of fact, including findings made about the credibility of witnesses;
4. The appeal raises new arguments that were not made, but could have been made at the Response Committee meeting or in written submissions or to the appropriate Manager/Supervisor or University governing body; and
5. The appeal amounts to a mere speculation or a bold statement of a procedural error causing prejudice and does not provide detailed and convincing information to establish the error and to establish a link between the error and the actual prejudice or a reasonable expectation of prejudice to the person seeking the appeal.

11.3. The appeal process is conducted in writing. The Complainant and Respondent, as the case may be, do not need to respond to the appeal unless the PVPA sends a letter requesting them to do so.

11.4. The PVPA reviews the appeal, determines whether the appeal meets the requirements of the paragraph 11.2 (e) of this Policy and makes the decision either dismissing or granting the appeal. All decisions of the PVPA are final. If an appeal is granted by the PVPA, the SVRC will be reconstituted with a new panel of members and a new investigator appointed to conduct a new investigation.

## 12. Maintenance of Statistics

12.1. Statistics will be maintained as per the regulations outlined in Bill 132 and subsequent legislation. Anonymous statistics will be collected from Student Development and Services and Campus Security.

12.2. The Board of Governors will receive and review an annual report on sexual violence from Student Development and Services. This annual report will include the following:

- a) The number of times supports, services and accommodations relating to sexual violence have been requested by students.
- b) Information about the types of supports, service and accommodations requested.
- c) Education and prevention programming that has been implemented to promote the awareness of both supports and services that are available to students.
- d) The number of incidents and formal reports of sexual violence made to Campus Security and Student Development and Services. Because of the nature of response for incidents of sexual violence combined with the need for confidentiality, it is possible that the number of times support services and accommodations are requested may represent multiple support requests from a single student.

12.3. This Policy falls under the jurisdiction of the Provost and Vice President, Academic, and the Vice President, Finance and Administration. The interpretation and application of this Policy is the responsibility of the Assistant Vice President, Students.

To prevent delay, when positions authorized to exercise responsibility under this Policy are vacant or during the unavailability of persons holding these positions, or in the event of a conflict of interest, a designate may be appointed to exercise their authority under this Policy.

### 13. Review of Policy

13.1. The University recognizes that appropriately addressing sexual violence and sexual misconduct on campus is an evolving issue and that the University will revisit this Policy and its associated resources, and other related and existing University policies, on a regular basis.

13.2. Student Development and Services is responsible for the review and implementation of this Policy. This review will be done with involvement from Action Against Gender Based Violence Committee. This Policy will be reviewed at least once every three years.

13.3. Updates to the following information contained in this Policy do not require additional approval:

- a) The supports and services outlined in section 8 of this Policy;
- b) The identity of the officials, offices and departments at the University that provide information about supports, services and accommodations or that receive formal reports.

### 14. Related Legislation

- a) Ontario Bill 132, Sexual Violence and Harassment Action Plan Act (Supporting Survivors and Challenging Sexual Violence and Harassment), 2016
- b) O. Reg. 131/16: Sexual Violence at Colleges and Universities
- c) Ontario Human Rights Code
- d) Freedom of Information and Protection of Privacy Act (FIPPA)
- e) Ontario Bill 26, Ministry of training, colleges, and Universities Act (Strengthening Post-secondary Institutions and Students Act), 2022

### 15. Related Policies and Procedures of Nipissing University

Code of Student Rights and Responsibilities

Emergency Management Plans

Respectful Workplace & Learning Environment Policy

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McMaster University

Nipissing University Sexual Violence Prevention and Response Committee

Nipissing University Gender and Diversity Management Class

Ontario Coalition of Rape Crisis Centers

Queen's University

Ryerson University

University of Toronto

Wilfrid Laurier University

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Revisions approved by the Board of Governors: **PENDING APPROVAL**